# **Enel Américas Capital Increase**

February 27<sup>th</sup>, 2019



## **Table of Contents**



Our Track Record

Transaction Rationale

Transaction Structure

Closing Remarks

# **Our Track Record**

# Proposed Equity Capital Increase Facilitates Pursuit of Proven Growth Strategy





Successful Delivery of Growth and Shareholder Value

Up to US\$ 3.5 Bn
Capital Increase
Capital Structure
Optimization to

**Unlock Growth** 

Continued
Growth
Strategy &
Consolidation

- ✓ Created Americasfocused growth vehicle with leading market position
- ✓ Unlocked efficiencies
- √ Simplified structure
- √ Reduced leakage

#### **Organic**

- √ Captured efficiencies
- ✓ Expanded Free Market and Enel X segments

#### Inorganic

✓ Acquired Enel Dx São Paulo and Enel Dx Goiás evidencing strong value creation capabilities

- √ Facilitates execution of growth strategy
- ✓ Cash flow optimization
- ✓ Credit enhancement
- Higher market capitalization, float and liquidity

- ✓ Minority investors buyout
- ✓ Privatization and consolidation
- ✓ Enel X expansion

## **Our Track Record**

### Sustainability, Growth, Efficiencies and Value Creation



		2016	2018	
I&N <sup>(3)</sup> End users	MM	14.1	24.5	
EBITDA	US\$ Bn	2.4	3.4	Growth
Net Income	US\$ Bn	1.0	1.7	
CAPEX	US\$ Bn	1.2	1.7	
Group simplification	Number of companies	43	32 <sup>(4)</sup>	Opex reduction
Cumulated efficiencies <sup>(1,5)</sup>	US\$ MM	~ 130	~ 420	Spok roddonon
Shareholder return	Total Dividends US\$ Bn	0.3	0.5	Value creation
People benefited <sup>(1)</sup>	MM (cumulated)	1.4	2.7	Sustainability
Index Member	Number of indexes	0	4(2)	commitment

Notes:

<sup>.</sup> Infrastructure & Networks

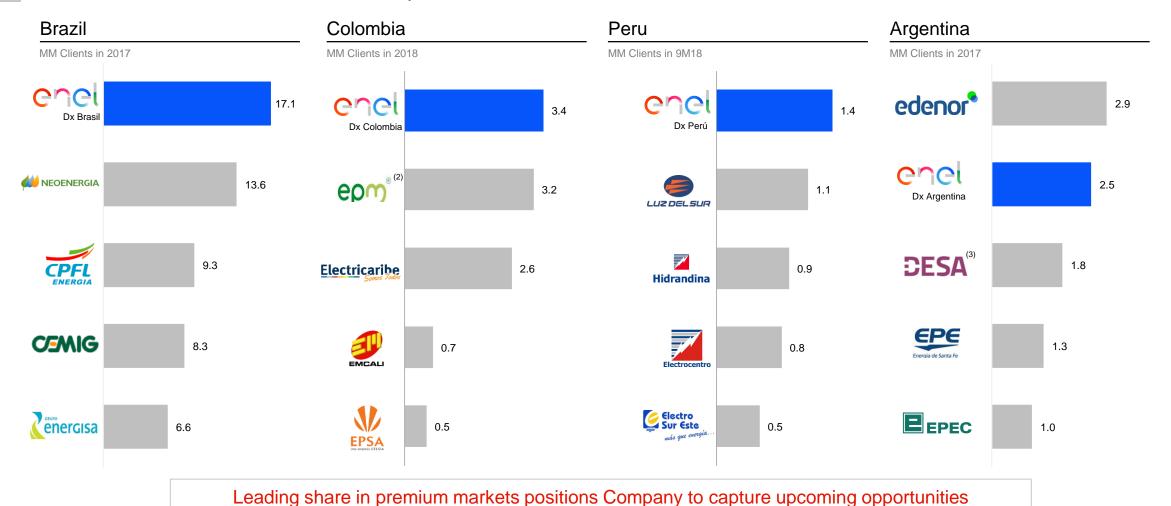
Not including acquired companies

<sup>5. 2016</sup> refers only to 2016 while 2018 refers to cumulative efficiencies captured from 2016 to 2018

# **Enel Américas Today**







Sources: Companies Filings, Osinergmin and SUI (Sistema Único de Información de Servicios Públicos)

Notes:

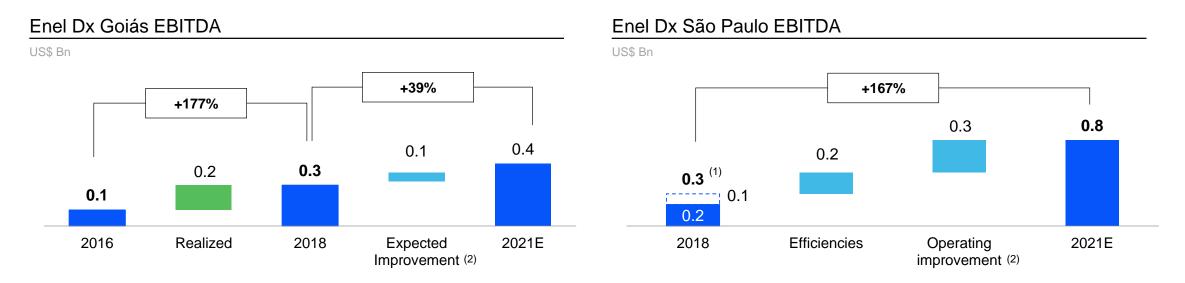
B. Includes EDEA, EDELAP, EDEN, EDES and EDESA

<sup>2.</sup> Considers figures from EMPRESAS PÚBLICAS DE MEDELLIN E.S.P. and ELECTRIFICADORA DE SANTANDER S.A. E.S.P.

## **Proven Track Record Executing Value-Unlocking Investments**



Focus on Enel Dx Goiás and Enel Dx São Paulo



#### **Value Drivers**



Leverage Enel competences for OPEX reduction and distribution grid digitalization



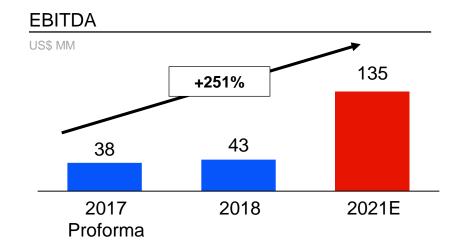
Growth in Free Market sales and Enel X services for customers

- . US\$ 0.3 Bn includes annualized pro-forma EBITDA of Enel Dx São Paulo
- Net of Fx & Opex CPI

# **Enel X Segment Can Boost Benefits of Consolidation**

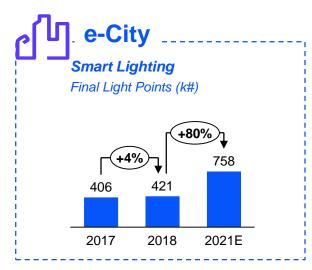


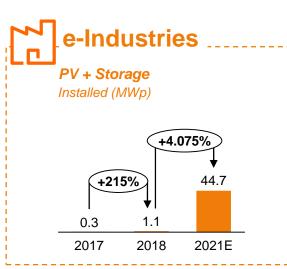


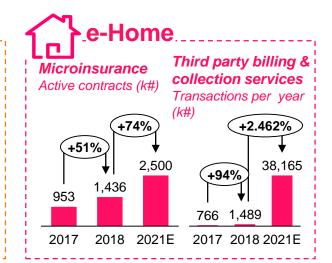


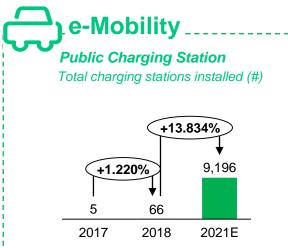
Growth based on business in Brazil and Colombia, leveraged on:

- Market opportunities and the experience of Enel Group in public lighting concessions (Smart Lighting)
- Commercial position and Dx customer base with financial services connected to electricity bill (Microinsurance and Third Party Billing and Collection Services)
- Strategic focus in e-Mobility plan (Charging Stations)









# **Transaction Rationale**



## **Transaction Rationale**





# Facilitate Growth Strategy Execution

- · Increased balance sheet capacity to fund strategic investment opportunities
  - Minority investors buyouts
  - Privatization and consolidation

# Cash Flow Optimization

- Overall net income increase given the reduction of financial expenses and tax optimization
- Potential increase of dividend payout levels at Enel Brasil from the current 25%, supporting Enel Américas cash flow

#### Credit Enhancement

- Capital increase proceeds used to reduce indebtedness of Enel Brasil (from 3.0x to 1.3x)<sup>(1,2)</sup> resulting in a reduction at Enel Américas (from 1.7x to 1.0x)<sup>(1,2)</sup> on a consolidated basis
  - Balance sheet to be strongly positioned to capitalize on upcoming opportunities in the sector

# Higher Market Capitalization, Float & Liquidity

- Equity offering expected to increase Enel Américas' free float<sup>(2,3)</sup> by up to US\$ 1.7 Bn and market cap<sup>(2,3)</sup> by up to ~30%
  - Higher float correlated with increased stock liquidity

#### Notes:

- . Net Debt / EBITDA as of 2019E,
- 2 Assuming a LIS\$ 3.5 Rn capital increas.
- As of Feb 6<sup>th</sup>, 2019

## **Facilitate Growth Strategy Execution**



Upcoming Growth Opportunities From Minority Investors Buyout, And...

Potential Minority Investors Buyout Investment Opportunity (Equity in US\$ Bn)(1)



~US\$ 2.0 Bn potential investments in minority investors buyout opportunities

# **Facilitate Growth Strategy Execution (Cont'd)**



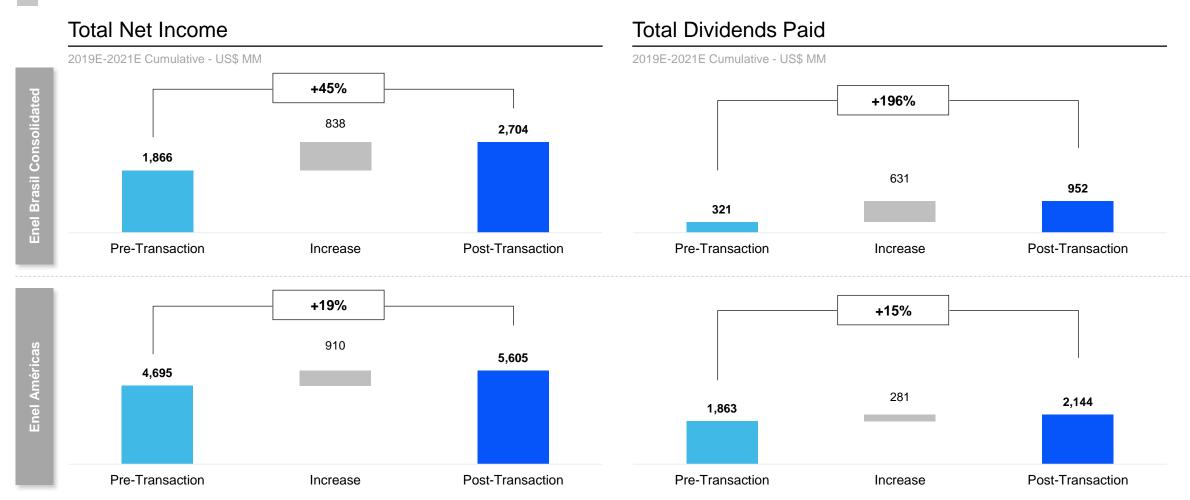
... Privatization and Consolidation Transactions in our Chosen Distribution Markets

	Enel Position	Key Market Opportunities
Brazil	<ul> <li>✓ #1 market position by number of customers</li> <li>✓ High exposure to urban environments in the largest metropolitan areas in Latin America</li> </ul>	<ul> <li>Highly fragmented sector with ongoing consolidation</li> <li>Several distribution companies requiring operational and financial restructuring trading attractively</li> <li>Expected new regulatory framework to favor economies of scale</li> </ul>
Colombia	<ul> <li>São Paulo, Rio de Janeiro, Lima and Bogota</li> <li>✓ High density grids supportive of digitalization rollout</li> <li>✓ Enel X deployment catering to premium clients with high relative purchasing</li> </ul>	<ul> <li>Government announced intention to privatize selected regional distribution companies</li> <li>Financial sponsor-held assets could eventually trade</li> </ul>
Peru	power  ✓ Proven operational turnaround track- record  ✓ Ability to replicate Enel Dx Goiás and Enel Dx São Paulo playbook	<ul> <li>Substantial footprint of state-owned distribution companies</li> <li>Government has previously shown a potential interest in launching a privatization process</li> <li>Potential strategic exiting the market</li> </ul>

# **Cash Flow Optimization**



Net Income and Dividends Paid Pre and Post-Transaction(1)



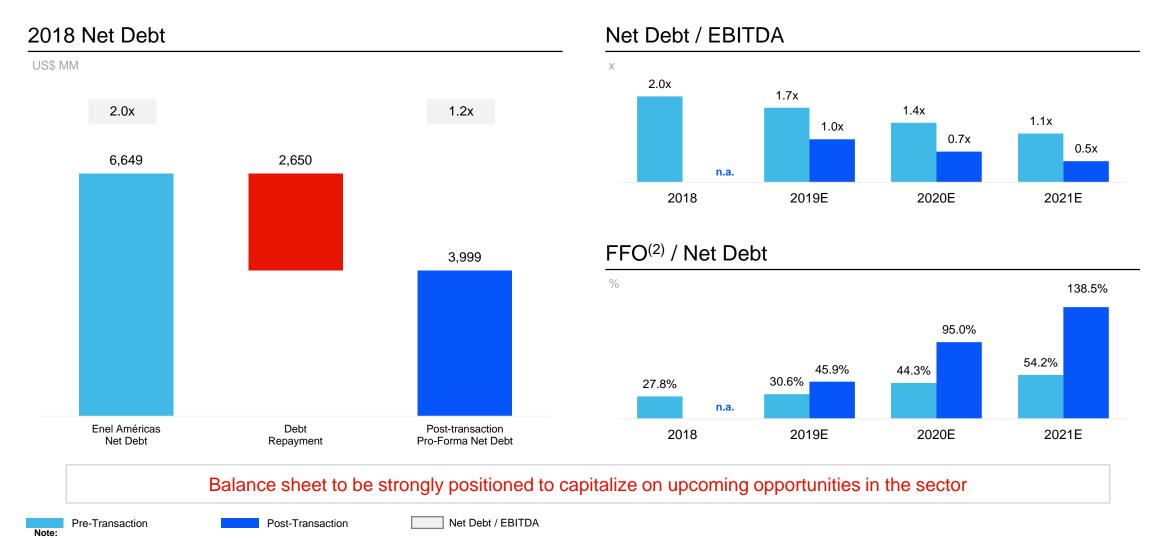
#### Note:

<sup>1.</sup> Assuming a US\$ 3.5 Bn capital increase and Enel Brasil's dividend payout increasing from 25% in the pre-transaction scenario up to 50% in the post-transaction scenario.

## **Credit Enhancement**



The Transaction Could Strengthen Enel Américas' Credit Profile, Balance Sheet and Capital Structure(1)



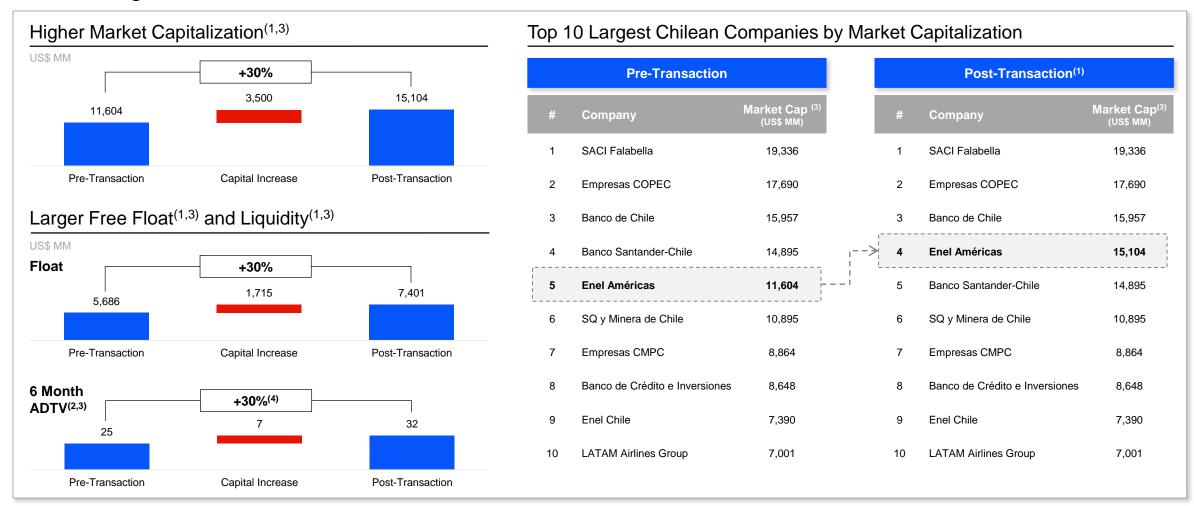
<sup>1.</sup> Post-transaction figures assumes a US\$ 3.5 Bn capital increase

2. Funds from Operations

# Higher Market Capitalization, Float and Liquidity



#### Reinforcing Enel Américas as a Preeminent Investment Vehicle



Souce: Bloomberg, Enel Américas's Filings

<sup>1.</sup> Assumes a US\$ 3.5 Bn capital increase and that all shareholders subscribe in the proportion of their current stakes

<sup>2.</sup> Average daily traded volume

As of Feb 6<sup>th</sup>. 2019

<sup>4.</sup> Assumes that, post-transaction, ADTV will represent same percentage of float as pre-transaction

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# Transaction Structure

# **Enel Américas Proposed Capital Increase**



#### Transaction Terms and Conditions

#### **Offering Structure**

- Registration of common shares in the Santiago Stock Exchange, Electronic Stock Exchange and CMF<sup>(1)</sup>
- Concurrent SEC<sup>(2)</sup> registration of ADSs for trading in NYSE

#### **Pricing Mechanism**

Price setting mechanism: Rights Offer Price = 5 Day VWAP<sup>(3)</sup> of Common Shares minus 5% discount

#### **Capital Increase** Size

Up to US\$ 3,500 MM

#### **Use of Proceeds**

- Up to US\$ 2,650 MM<sup>(4)</sup> for providing its subsidiary Enel Brasil S.A. with funds which will be transferred through a capital increase in Enel Brasil S.A. and/or a loan granted to the latter in order to permit Enel Brasil S.A the payment of its own debts with Enel Finance International, which replaced the original debts of Enel Brasil S.A. with banks issued in the context of Enel Dx São Paulo acquisition
- Up to US\$ 850 MM<sup>(4)</sup> for restructuring of pension funds and reduction of other contingencies in Brazil

#### **Preemptive Rights** Period (PRP)

- Mandatory 30-day PRP in Chile
- Remaining unsubscribed shares: additional voluntary PRP, followed by market offering (in case of remaining shares after the voluntary PRP)

#### Timing

- ESM on April 30<sup>th</sup>, 2019
- Launch of 1<sup>st</sup> PRP: Expected at the end of June 2019

- Comisión para el Mercado Financiero
- Securities and Exchange Commission
- Volume weighted average price

## **Transaction Structure**



Preemptive Right Periods (PRP) in both Chile and the United States

1

#### **Mandatory PRP**

- Mandatory Preemptive Rights Period (PRP) to be held for 30 days in Chile
  - Enel Américas extends the PRP to ADR holders as well
- All existing shareholders will have the preemptive right to subscribe a number of shares proportional to their ownership 5 business days prior to the launch of the PRP ("Chile Record Date")
  - In the case of ADR holders, the record date is the business day prior to the launch of the PRP
- During the PRP, subscription rights will trade publicly in both Chile and the US
- Shareholders/ADS holders can:
  - Exercise their rights and subscribe for shares at the Rights Offering price;
  - Sell their rights; or
  - Take no action, which results in the shares being unsubscribed

2

#### **Additional Voluntary PRP**

- With the remaining shares after the Mandatory PRP, Enel Américas plans to hold one additional 24-day Voluntary PRP that will provide certain shareholders with another opportunity to participate in the capital increase
- Shareholders that exercised their rights during the Mandatory PRP will be eligible to participate in the Additional Voluntary PRP in proportion with shares subscribed in the Mandatory PRP
- The terms and conditions of the Additional Voluntary PRP will be the same as that of Mandatory PRP

3

#### **Rump Auction**

 Should there be unsubscribed shares after the two PRPs, Enel Américas may consider a market offering in order to place the remaining shares via a mechanism to be defined

## **Timing Considerations**



Comprehensive Market Communication Process for ESM with AFPs and Other Local Investors, Global Accounts, and Ratings Agencies



#### Notes:

<sup>1.</sup> Timing is dependent on share registration with CMF

# **Price-Setting Mechanism**

#### Fixed Price Set by Pre-Determined Formula



#### **Description**

- The price for the proposed Rights Offering will be determined by a price-setting formula calculated prior to the Mandatory PRP commencement
- The Board of Directors will propose a formula (detailed below) for approval by the ESM on April 30th
- This is in line with Chile and Latin America market precedents

#### Proposed Price-Setting Formula

■ The proposed price-setting-formula is defined as the 5 day VWAP<sup>(1)</sup> of Enel Américas' common stock previous to the start of the PRP, minus a fixed discount of 5%

The formula is a transparent price setting mechanism:

Rights Offer Price = 5 Day VWAP<sup>(1)</sup> of Common Stock minus 5% discount

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# Closing Remarks

# **Closing Remarks**

the 2016 reorganization

organic means

trajectory



- A
- Enel Américas is the largest private utility company in South America and has delivered against its stated goals since



Successful delivery since 2016 evidences Enel América's capacity for creating long term value through organic and in-



Additionally, the proposed transaction unlocks the Company's ability to pursue upcoming value-creating minority investors buyout, privatization and consolidation opportunities as well as Enel X deployment consistent with its recent



The proposed transaction optimizes the company's cash flow, enhances its incremental leverage profile and reinforces its status as a preeminent investment vehicle



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# Thank you.

