# **Brazilian Regulatory Framework**

Analyst Update Meeting

June 2017



# Agenda



- 1 The Brazilian Electricity Sector | Sectorial Context
- 2 Distribution | Sectorial Context
- 3 Regulatory vs. Real | Current situation
- 4 Enel Rio | New Concession Agreement
- 5 Power Purchase | Overcontracting of energy
- 6 Generation | Sectorial Context
- 7 Enel Cachoeira
- 8 Enel Generation Fortaleza

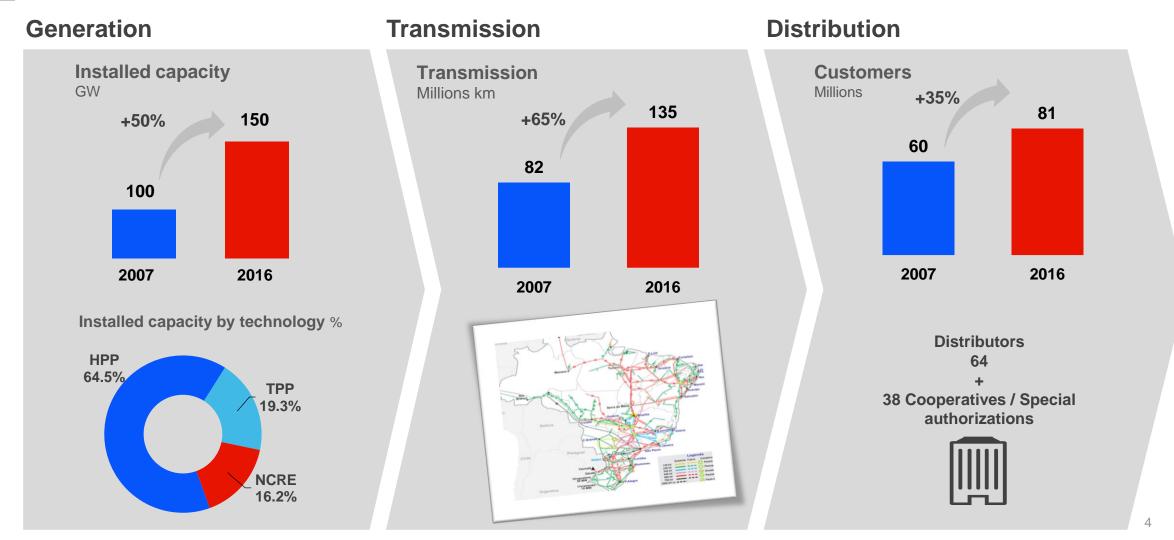


# The Brazilian Electricity Sector

# The Brazilian Electricity Sector | Sectorial Context



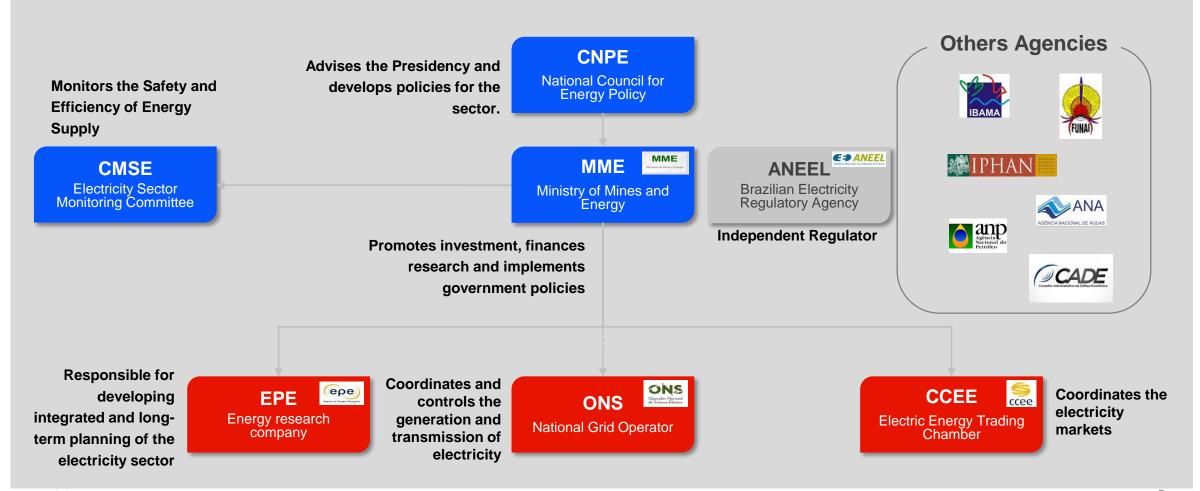
Key data of 2016



# The Brazilian Electricity Sector | Sectorial Context



Governance



6/1/2017



# **Distribution**

# **Sectorial Context | Dx Market**

Dx competition in 2016

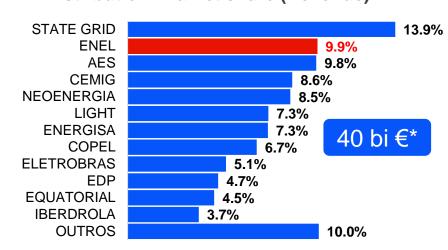


#### **Main Players**

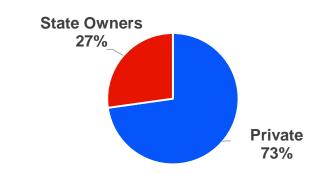


1/ State Grid 2/ Three Gorges

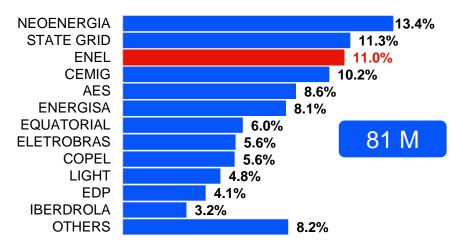
#### **Distribution: Market share (Revenue)**



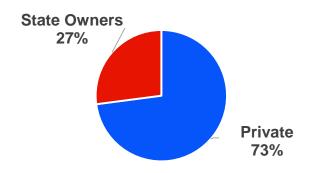
#### **Distribution: Market share (Revenue)**



#### **Distribution: Market share (Customers)**



#### **Distribution: Market share (Customers)**



# **Sectorial Context | Dx Tariff Structure**





The Brazilian model is Price-Cap, costs divided between manageable and non-manageable by the Dx



# **Sectorial Context | The Tariff review process**



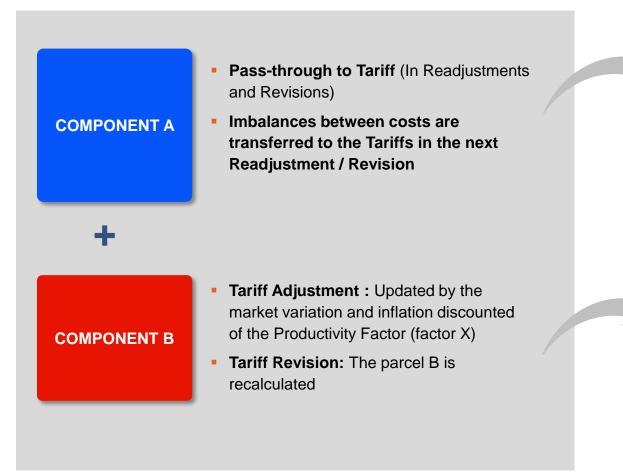
#### The Revision and Tariff readjustments

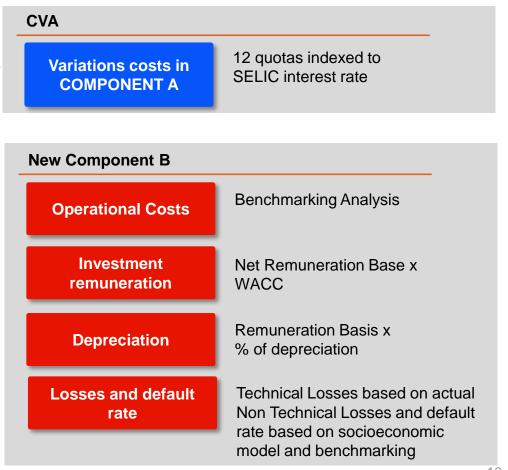
#### **Concession Agreement for the** Ensure the economic and financial balance of the distribution of electricity. concession. **Tariff Revision** Performed every 4/5 years. Terms of Service Term of Concession: 30 years Seeks to preserve the economic and financial balance of the concession established in the tariff revision. The Grid Expansion commitments **Tariff Adjustment** Performed annually Applicable Service Fees Tariffs: Maximum Price Applied when something extraordinary unbalances the **Tariff update Rules Extraordinary Tariff** concession contract. Revision Penalties Does not have a defined frequency 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 01/06/2017

# **Sectorial Context | The Tariff review process**

The Tariff review process







# **Sectorial Context | The 4° Cycle of Tariff Revision**



Main changes in the methodology of Review for Dx

1° Cycle		2° Cycle	3° Cycle	4° Cycle
WACC Real Before Taxes WACC Real After Taxes	17,06% 11,26%	15,05% 9,95%	11,36% 7,50%	12,26% 8,09%
OPEX	Reference Company (Standard costs in processes and activities)	Reference Company (Standard costs in processes and activities)	Benchmarking  (Comparison between Dx base on Network extension, consumers, market, wage differences between regions)	Benchmarking  (The same as in the third cycle including in the benchmarking the non technical losses and quality indicator)
Remuneration Basis	Construction of the first remuneration base	Revaluation of investments recorded in books	The same, with greater control and rigor in the accounting records.	The same, with Recognition of Special Obligations
Non Technical Losses	Dx historical average level of losses	Benchmarking + Qualitative analysis  (Comparison between Dx base on social and economic Complexity of the concession area - % Families low income,% precarious housing,% homicide)	Benchmarking  (The same as in the second cycle With small changes in the variables used and w/o Qualitative analysis)	Benchmarking  (The same as in the third cycle With small changes in the variables used)

# **Sectorial Context | The 4° Cycle of Tariff Revision**



Main changes in the methodology of Review for Dx

	1° Cycle	2° Cycle	3° Cycle	4° Cycle
Bad Debt	Defining one level of bad debt for all DX	Benchmarking based on social and economic Complexity	Benchmarking based on social and economic Complexity	Benchmarking based on social and economic Complexity
		(Classification of Dx in 3 cluster according with the social complexity. Bad Debt considered - unpaid invoices between 18-24 months)	(The same as in the second cycle but with the definition of individual limits for each class of consumption)	(The same as in the third cycle but without the separation of Dx in clusters. Bad Debt considered - unpaid invoices between 49-60 months)
<b>Q Factor</b> (quality)	There was not	There was not	DEC / FEC variations above +/- 5% will impact in increases or reductions in Tariff in the annual readjustments.	The same as in the third cycle including indicators of commercial quality
X Factor (productivity)	Discounted cash flow and consideration of customer satisfaction	Discounted Cash Flow with Investment Projection	Productivity average in the sector. Does not consider the individual investment plan of the Dx	Productivity average in the sector. Does not consider the individual investment plan of the Dx
Remuneration Basis	Construction of the first remuneration base	Revaluation of investments recorded in books	The same, with greater control and rigor in the accounting records.	The same, with Recognition of Special Obligations



# Regulatory vs. Real

**Current situation** 

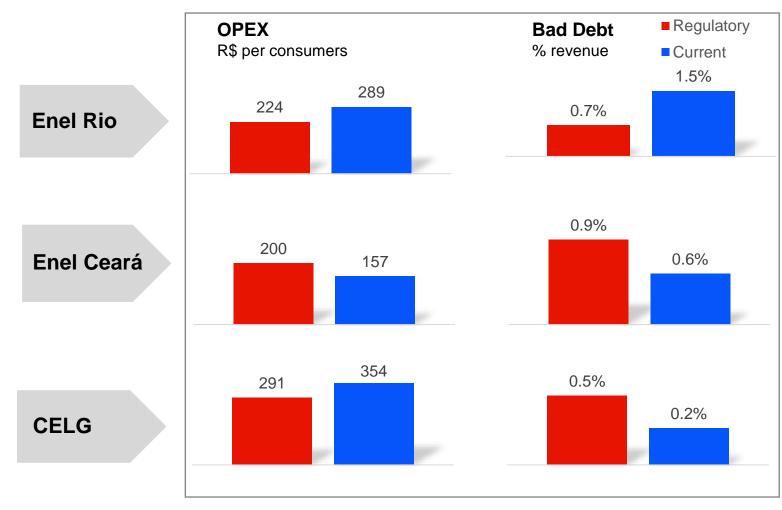
## Regulatory vs. Real

#### Current situation - 2016



#### **Key issues**

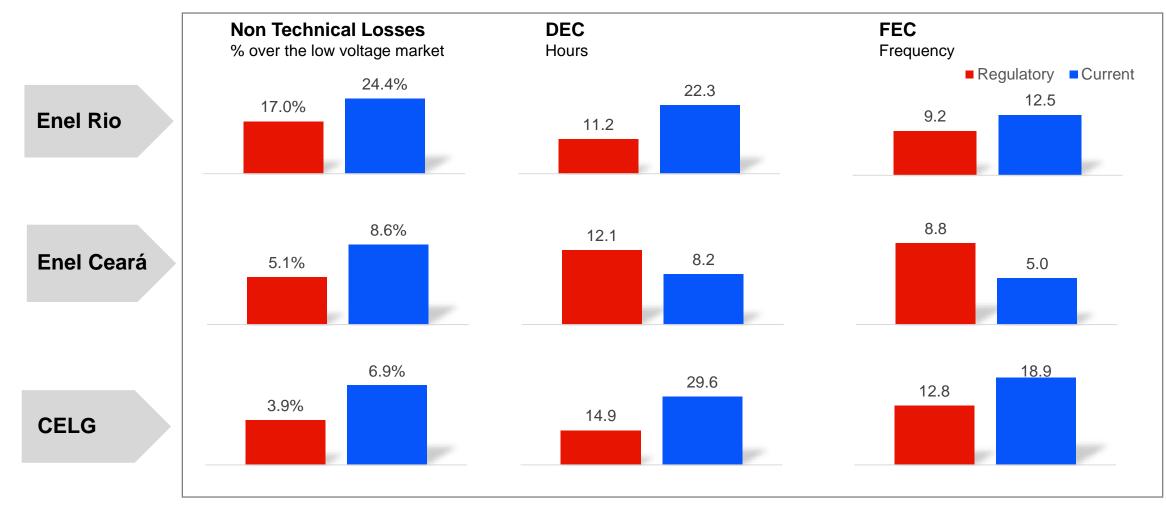
- Enel Rio: The great challenges remain the non-technical losses and the adequacy of the quality indicators the company's service to the regulatory standards
- Enel Ceará: The Company is in a better position than the defined regulatory parameters. Losses remain a regulatory challenge
- CELG: The main challenge is to adapt the quality of service indicators to the regulatory standards



# Regulatory vs. Real

#### **Current situation**







# Enel Distribuição Rio

New contract

# Enel Distribuição Rio | New contract

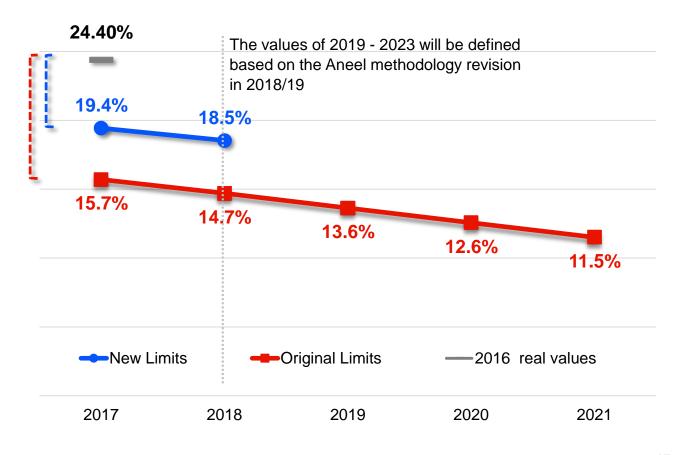
#### Key changes



- Enel Río Tariff Review anticipation for 2018 (Previous was 2019)
- Regulatory non-technical losses review: new limits for 2017 and 2018, with partial recognition of losses in areas with high criminal levels as an exception of socioeconomic model
- Regulatory Bad Debt: annual adjustment based on the regulatory revenue requirement established in the tariff readjustment process
- Components A costs neutrality: Calculated for energy, transmission, bad debt and other financial costs.

#### New limits of non-technical losses

% over low tension market

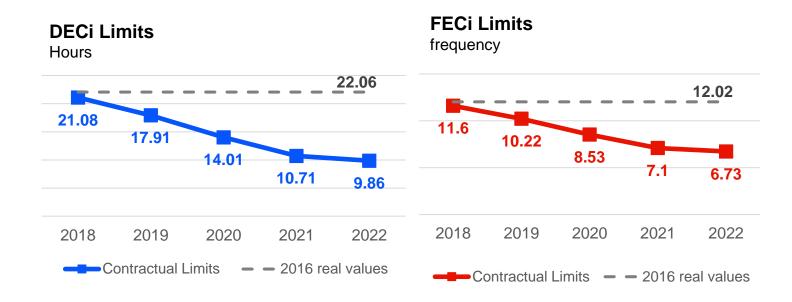


# Enel Distribuição Rio | New contract

#### **New contractual Commitments**



- Adequacy of quality indicators: Definition of a path to adapt the DECi / FECi indicators to regulatory limits from 2018 to 2022
- Efficiency in economic and financial management: The establishment of new objectives for economic and financial management
- The non-compliance for 2 consecutive years or in 2022 of the new quality and economic and financial management objectives, will trigger a process for the termination of the concession



#### New objectives for economic and financial management

2019	EBITDA ≥ Zero	
2020	EBITDA – Regulatory Depreciation (QRR) ≥ zero	
2021	EBITDA – QRR – (80% Selic x Net Debt) ≥ zero	
2022	EBITDA – QRR – ( 110% Selic x Net Debt) ≥ zero	



# Power Purchase Overcontracting of energy

### **Brazil Distribution Overview**





#### **Current situation**

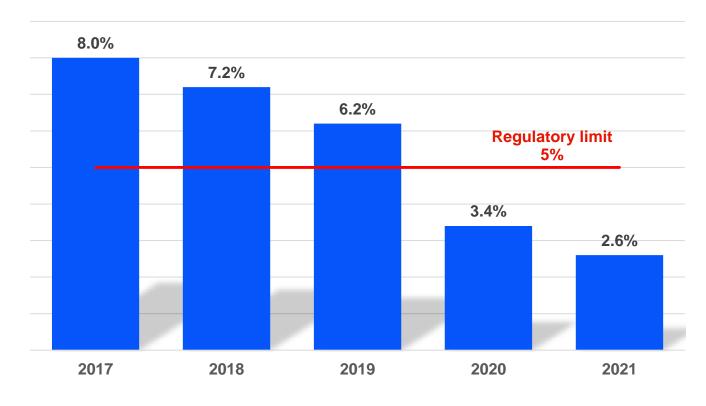
- Brazilian Dx are over contracted due to the Brazilian economic crisis and the market reduction in the years 2015-16
- Part of the problem is that Dx have to contract its energy demand five years in advance

#### The key issue

The energy costs transfer to the Tariff of is limited to 105% of the amounts of energy required, i.e. discos are exposed to price risk for energy above 105% of their demand

#### **Total Dx energy contracting situation in Brazil**

% surplus over energy required



### **Enel Distribution Overview**





#### **Action Plan**

Reduction of contracts with the Enel plants



 Participation in the mechanisms of contract exchanges (from 2018)



Reduction of existing energy contracts

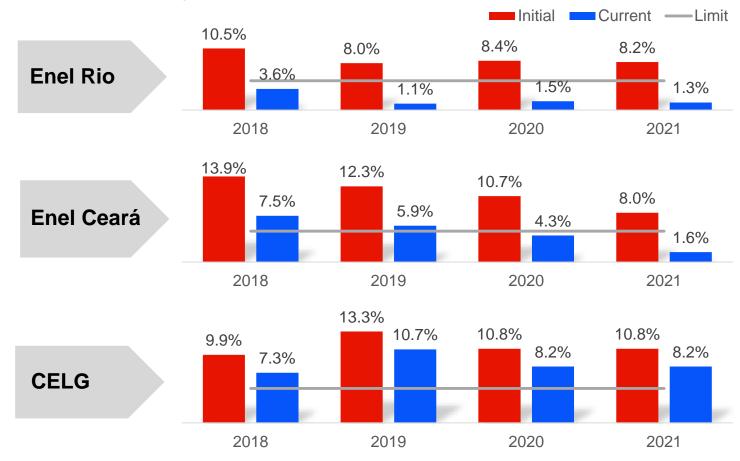


#### **Actions in progress**

- Bilateral agreements with generators
- Participation in surplus auctions (sale to free consumers)

#### Total Dx energy contracting situation in Brazil

% surplus over energy required





# **Regulatory Generation**

# **Sectorial Context | Gx Market**

Gx competition in 2016

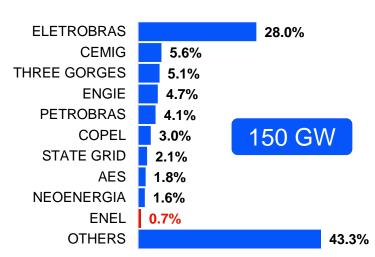


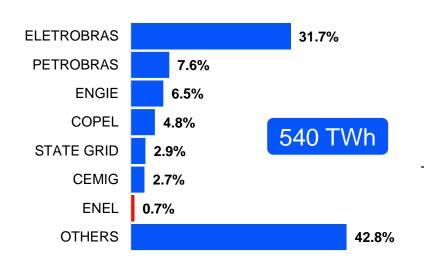


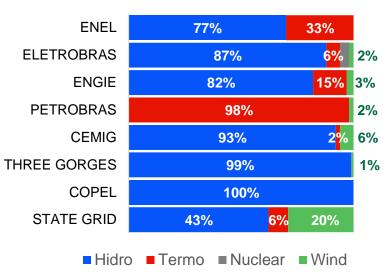


#### **Generation : Market share (Energy generated)**

#### Companies fleet breakdown







#### **Main Players**



- Due to its large size (150 GW), energy generation market in Brazil is not concentrated, presenting only one major player, Eletrobras, a state owned company, with a market share above 10%.
- Hydro power is the most important generation technology in the Brazilian market, being responsible for nearly 65% of the country installed capacity and more than 75% of its energy generation.

# Sector context | Energy commercialization

Decree 5.163/2004 defines Regulated market and Free market

REGULATED MARKET

Generators

Offer MWh for the lowest price

**FREE MARKET\*** 

Self-producers

The offer is free

**Distributors** 





Regulated Consumer

Long-term contracts, resulting from auctions for new energy Medium and short term contracts for existing energy

Ministry of Mines and Energy promotes regulated auctions

**Free Consumers** 



Freely traded contracts

Distributors and regulated consumers can not buy / sell free energy, but the Distributors are allowed to sell their energy surplus (those that exceed their market)

> \*The free market participates in 26% of energy (Brazil consumption of 573 TWh/aa)

**Short Term** Settlement Market

Traders

Monthly settlement of the difference between generation and contracts at Spot Price (PLD)

Large consumers (> = 3 MW) or consortium of consumers (> = 0.5 MW) have the option to buy energy in any environment, but must notify the distributor 5 years before the return to the ACR, special consumers (0.5-3 MW can buy renewable energy only in the free market)

# **Sector Context | Regulated Auction**

Promoted by MME to guarantee energy supply



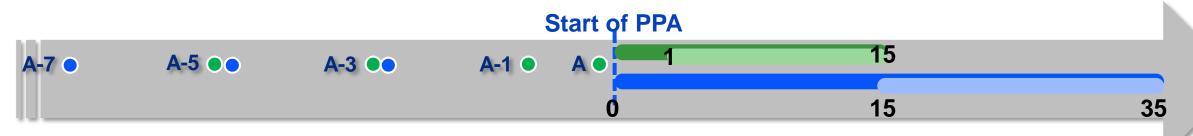
#### **Existing energy**

- Delivery started in the same year (A) or up to the 5th year (A-5)
- Supply between 1-15 years (contracting CCEAR)

#### **New Energy**



- Delivery started in 3rd year (A-3) or up to 7th year (A-7)
- Supply between 15-35 years (contracting CCEAR)



#### **Adjustment Auction**

 Up to 5% of the Dx load with supply up to 2 years (contracting CCEAR).

#### **Reserve Auction**

- Need for contracting depends on the MME objective of guaranteeing energy security
- Recruitment costs are prorated among all free and regulated consumers via charges

#### Types of contracts (PPA)

#### By availability

- Fixed: for remuneration of assets and payment of fixed costs
- Variable: declared cost in auction x MWh generation
- Typically for thermal plants

#### By quantity

- Amounts and prices (auction) independent of effective generation
- Typical for renewable sources, including large hydro

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# Operation and formation of the "Spot Price"



**Basin Configuration** 

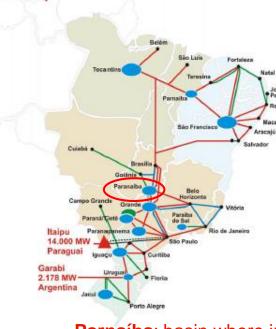
Centralized Dispatch (ONS): "Should I use water now or in the future?"

#### The ONS dilemma

# "Should I dispatch Hydro today?" Yes No **Future** hydrology Moist **Moist** Dry Dry Ok! **Deficit Shedding** Ok!

#### **Optimization process (variables in account)**

- Hydrology (flows).
- Storage of reservoirs.
- Transmission capacity.
- Thermal (indices of availability and variable costs etc).
- Central Hydro (availability)
- Wind and solar (not simulated).
- Demand for landing.
- Entry of new plants.



Parnaíba: basin where ir EGP Cachoeira

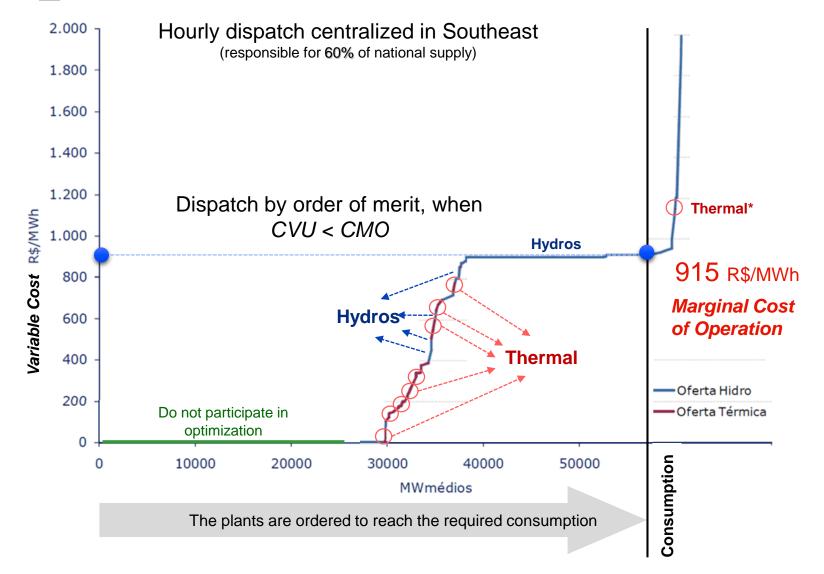
Dispatch by economic optimization



# **Economic Dispatch illustration**

On a weekly basis, the ONS optimizes the use of resources





- The plants that operate at the Base do not participate in the optimization process: wind, solar, nuclear and the inflexible part of the thermal power plants.
- The Brazilian water characteristic is responsible for marking the marginal cost of the system.
- The central problem is in the assessment of the future cost of water, which for this example, there are hydros with water cost higher than the variable of some thermals.

### **MRE**



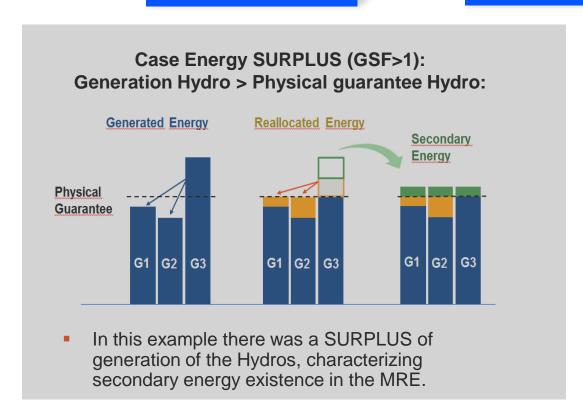
Mechanism of energy allocation between hydroelectric

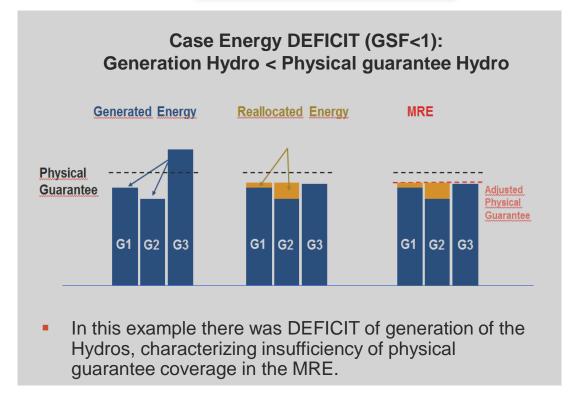
#### What has motivated the creation of the MRE?

**Centralized dispatch** 

Mitigation of individual risk

**Several plants in cascade** 





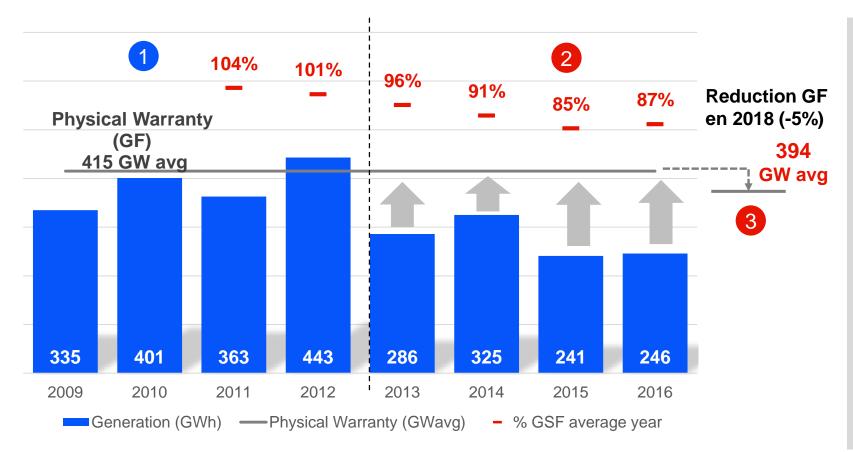
• The individual generation of each hydro is not so relevant. The important thing is the total generation of hydros!



# **Enel Cachoeira**

# Historic individual generation Enel Cachoeira





- 1 Until 2012, GSF> 1 so that in addition to recomposing the individual generation of Cachoeira up to its Physical Guarantee, there were leftovers (secondary energy)
- However, from 2013, the GSF <1</li>
   So, MRE has allowed Cachoeira mitigate their individual risk of generation deficit
- From 2018, the physical guarantee of Cachoeira will be reduced for the first time by 5% (According to the current regulations, a total reduction of up to 10% is allowed for the entire contract)



# **Enel Generation Fortaleza**

# **Contracts via Thermoelectric Priority Program**



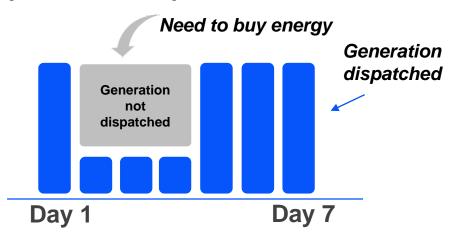
Energy contract with Enel Distribuição Ceará (Coelce)

#### **Thermoelectric Priority Program (PPT)**

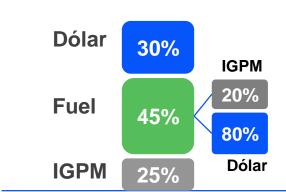
Program created in 2000 (Decree 3371/00) for the implementation of thermal power plants, under funding incentives and gas supply guarantee for 20 years, in order to avoid a short-term energy crisis (there were no restrictions on self-dealing at that time). Enel Geração Fortaleza contract expires in 2023, and has no renewal clause.

- Income: Fixed independent of the generation. PPA with Enel Distribuição Ceará 2,690 GWh / year. Enel Enel Distribuição Ceará counterpart.
- Costs: Gas contract with Petrobras, take-or-pay 70% annual and ship-or-pay 95% annual.
- PPA Price: 382 R\$/MWh. Index for Brazilian inflation, Exchange Rate and Fuel (annual indexation).
- Variable Cost (used by the ONS for the purposes of the optimization process): 139.88 R\$/MWh (revised annually)

#### **Operation example**

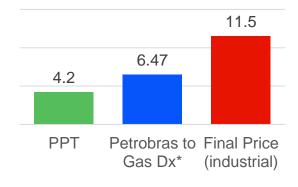


#### **Indexation Price PPA**



#### Gas price in Brazilian market

USD/MMBtu



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# End