



CELG-D Acquisition

Investors Presentation

1 December 2016



Américas

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Enel Americas to Acquire CELG-D

Transaction Terms



- Enel Americas has been successful in the privatization auction to acquire CELG-D from Eletrobras and CELGPar
 - Auction Price of US\$ 0.6bn¹
 - Adjusted Enterprise Value of US\$ 1.3bn
 - 1.6x EV / RAB²
- 
- Enel Brazil reaches almost 10 million clients and Enel Americas reaches 16.8 million clients
 - Enel becomes the 2nd largest player in Brazil
 - Enel Americas gets substantial opportunity of value creation

¹ Equity Value for 94.84% of the company.

² Expected Net RAB for 2016.

Timeline of Next Events

**Nov
2016**

- 11/30/2016 – Public auction (for 94.84% of the shares)

**Dec
2016**

- 12/9/2016 – Preliminary results of the public auction and beginning of the period for appeals against results of the public auction
- 12/20/2016 – Final result of the public auction
- 12/29/2016 – Homologation of the results of the Auction

**Jan
2017**

- 1/30/2017 – Auction settlement and execution of the SPA

**Mar /
Apr
2017**

- 3/16/2017 – Disclosure of the number of unsubscribed shares of the second Offer to Employees and Retirees
- 4/17/2017 – Acquisition and settlement of unsubscribed shares of the second Offer to Employees and Retirees by the winning bidder

Agenda



CELG-D at a Glance

Transaction Rationale

Contribution to Enel Brasil

Growth Delivery

Valuation Overview

Closing Remarks

CELG-D at a Glance

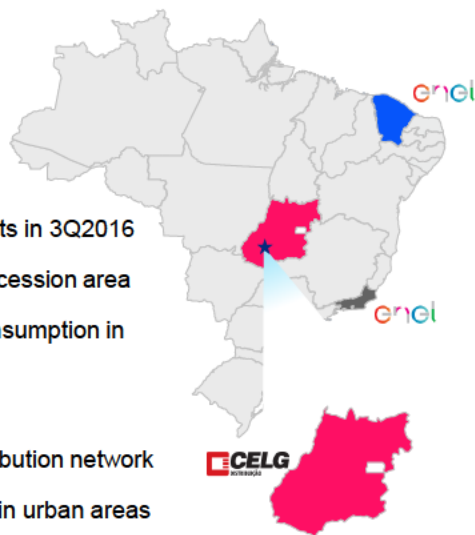
CELG-D is the electricity distribution company of the State of Goiás



Overview

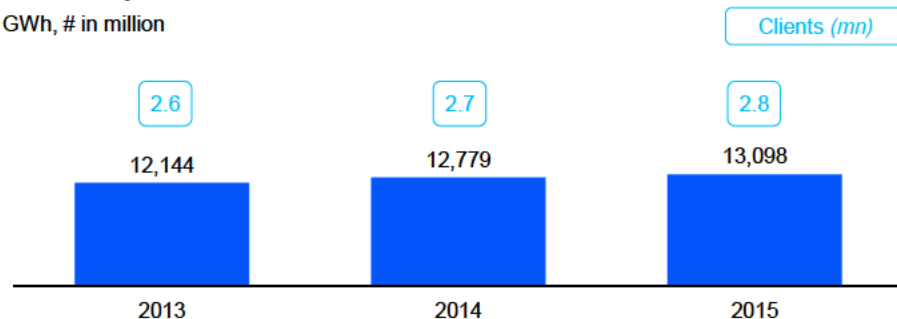
Key Highlights

- More than 2.9 million clients in 3Q2016
- ~337 thousand km² of concession area
- ~13.1 TWh of electricity consumption in 2015
- 237 municipalities served
- ~201 thousand km of distribution network
 - 70% in rural areas / 30% in urban areas
- Responsible for providing electricity to 97% of the population of Goiás (State population of 6.5 million as of 2014)
- Concession granted until 2045



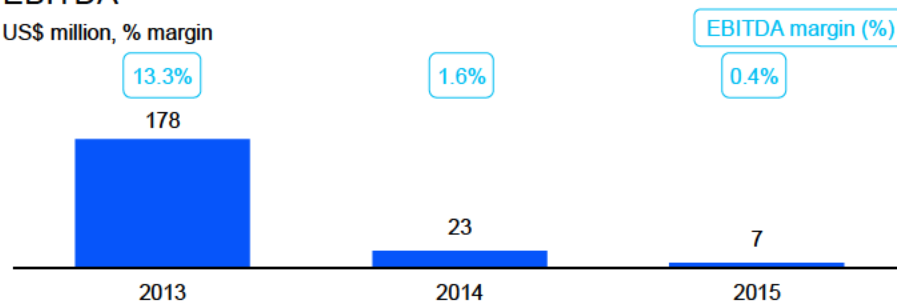
Electricity Sold

GWh, # in million



EBITDA¹

US\$ million, % margin



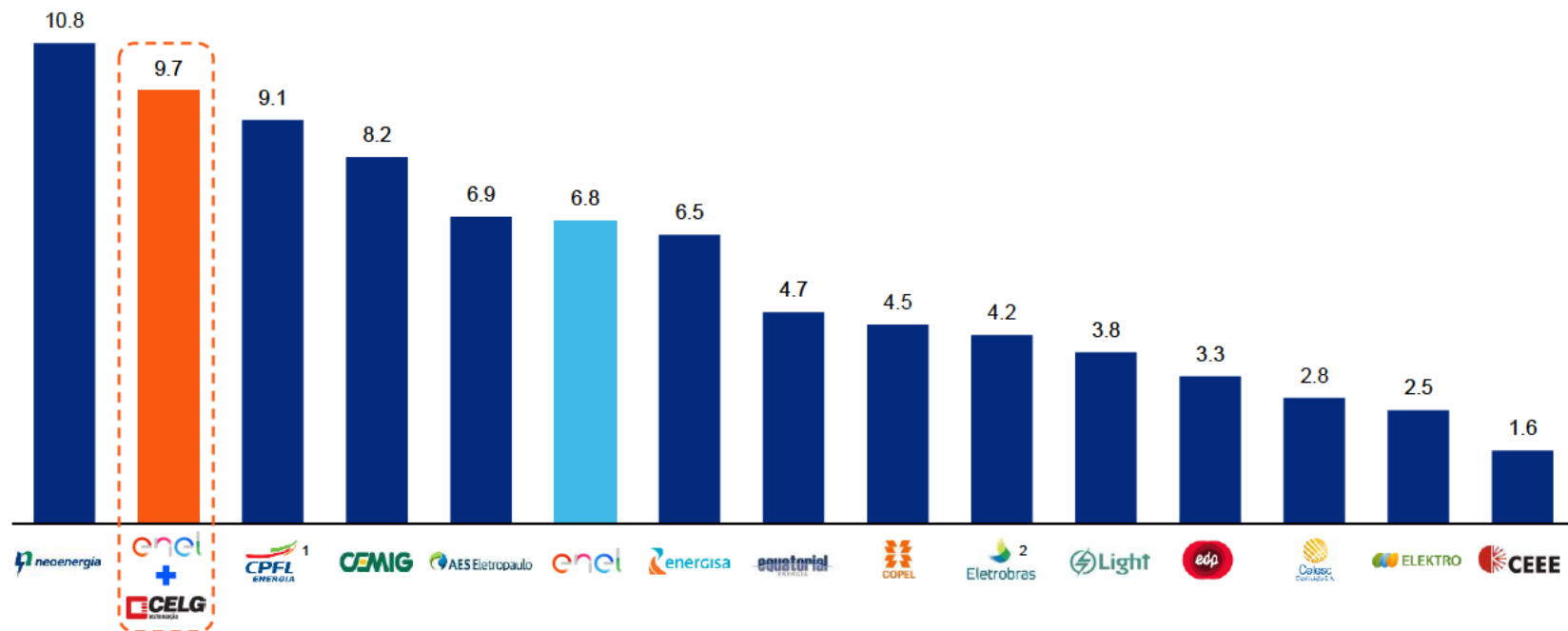
Becoming One of the Largest Players in Brazil

Ranking of Brazilian distribution companies per number of clients



Total Number of Clients by Brazilian Distribution Companies

in million



Source: ANEEL - Sistema de Apoio à Decisão (SAD) as of Sep 2016

¹ CPFL includes AES Sul's client base

² Eletrobras client base excludes CELG-D

Transaction Rationale

4 key pillars



Become Leader in Brazil

- Brazil is the 7th largest power electricity consumer market in the world¹
- Best opportunity to expand Enel Americas' presence in Brazil power distribution
- Enel Americas reaches almost 10 mn clients in Brazil, becoming the 2nd largest player in terms of number of clients

Entry in Resilient and High Growth Market

- State of Goiás GDP grows above national averages in past years
- 2015 Consumption Growth: CELG-D +2.5% vs Brazil -2.1%
- Low commercial losses and low bad debts
- Large Size: relevant industrial clients (mining, autos, food)

Turnaround Potential

- High potential of costs reduction (25% - 30% in 3 years) on O&M, procurement, external costs and structure optimization
- CELG-D's current operational and financial performance well below Enel Americas' indicators for Brazil
- Poor quality indicators (SAIDI, SAIFI) in a low complexity area (flat terrain, lack of aggressive climate events)
- High levels of tax credits from historical losses

Synergies with Enel Americas

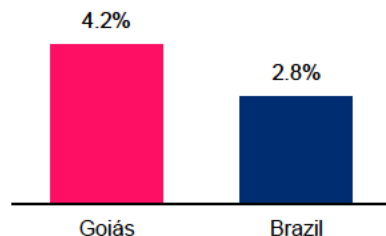
- Operational synergies with Enel Americas' operations in Brazil and Latin America
- Take advantage of Enel's know-how in technology and digitalization (telecontrol, smart meters, smart grids...)
- Expansion of Value Added Services (VAS) business into the region

Increase presence in a high growth market through a turnaround opportunity

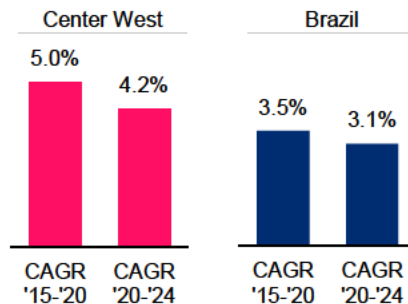
State of Goiás: Very Attractive Region

Growth in low complexity area

GDP Growth Evolution
2003 – 2015 Average Growth Y-o-Y %

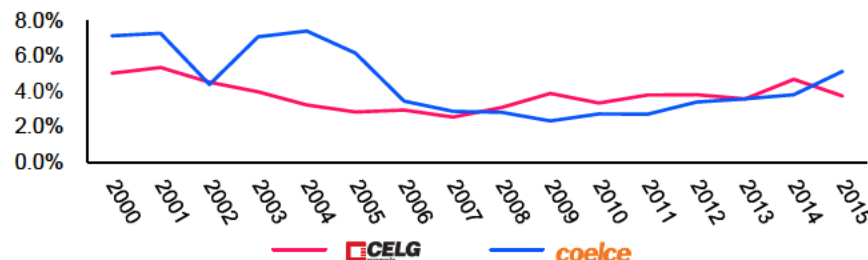


Brazilian Energy Supply
Load Growth Outlook¹

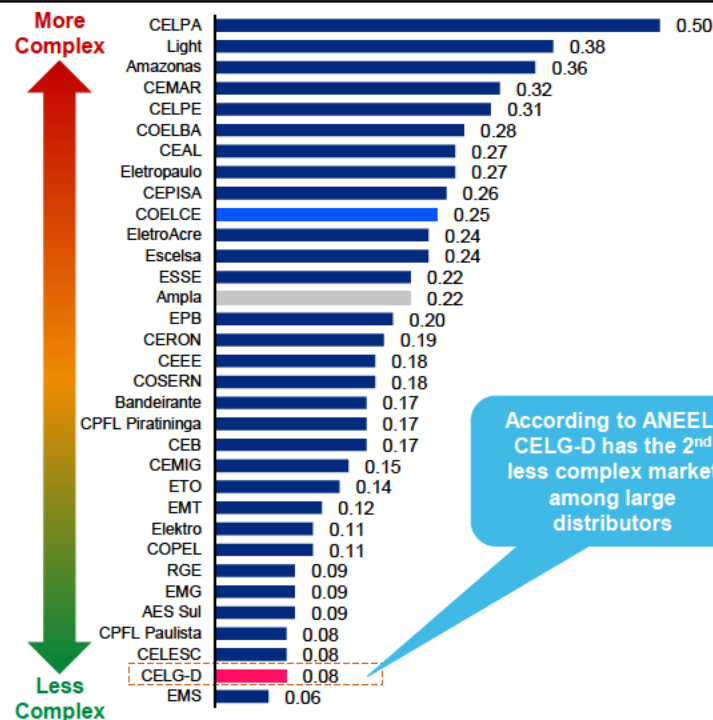


Low Level of Commercial Losses

Non-Technical Losses as % of Required Energy



Low Market Complexity
ANEEL's Market Complexity Index²



According to ANEEL, CELG-D has the 2nd less complex market among large distributors

Source: MDIC, IPEA, companies' filings, Enel Brasil and ANEEL

¹ EPE, according to "2024 10-year plan" report

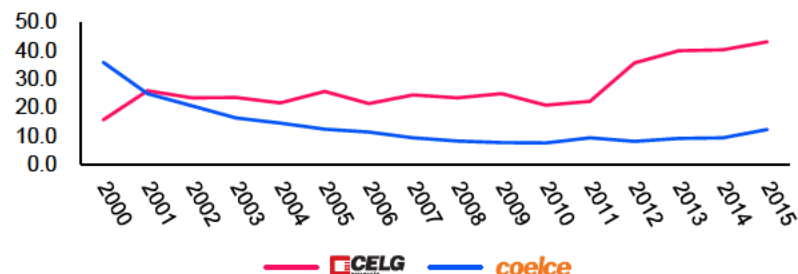
² Index based on social-economic variables (deaths per aggression incident, % of population with salaries below ½ minimum wage, Gini index, delinquency) used by ANEEL to define operational/efficiency metrics limits to the different concessions

Turnaround Opportunity

Focus on efficiency and improvement in losses

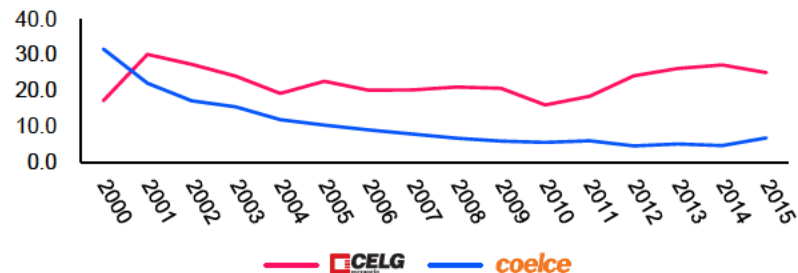
SAIDI - System Average Interruption Duration Index

Hours of Interruption per Year/Client



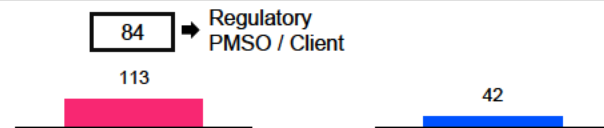
SAIFI - System Average Interruption Frequency Index

Times per Year/Client



PMSO¹ / Client (2015)

US\$/client



Energy Sold / Employee (2015)

MWh/Employee (Own)



Client / Employee (2015)

'000 Clients/Employee (Own)



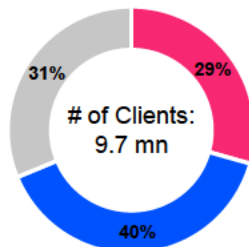
Targeting Coelce as a benchmark in the medium term

CELG-D's Contribution to Enel Distribution Portfolio in Brazil

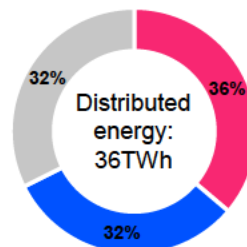
Material operational addition to the portfolio



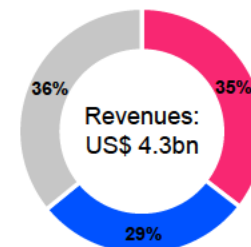
Number of Clients¹



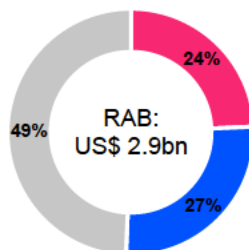
Energy Sold¹



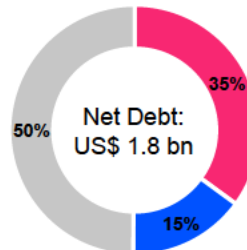
Net Revenues¹



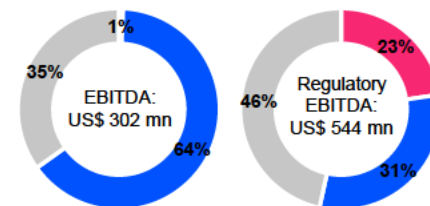
RAB¹



Net Debt²



EBITDA & Regulatory EBITDA¹



CELG-D:

- Regulatory EBITDA: US\$ 123 mn
- Actual EBITDA: US\$ 7 mn



¹ As of 2015, except for number of clients (as of 3Q16); 2015 Year Average Fx BRL/USD of 3.34 and 2015 Year End Fx BRL/USD of 3.95 as of Dec 31, 2015

² Net debt as of 3Q16, as reported by Ampla and Coelce. For CELG-D, considers financial debt, Itaipu-related debt as debt and debt-like, minus cash & cash equivalents. USDBRL considered as 3.26 as of September 30, 2016.

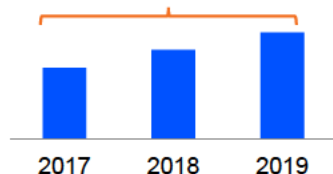
Growth Delivery

CELG-D 2017-19 targets



Capex
(\$bn)

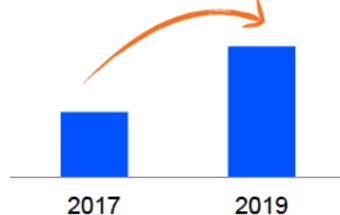
Accumulated Capex
2017 – 2019:
US\$ 0.8 bn



- US\$ 0.8 bn capex to reach ANEEL regulatory target levels
- 10 (new + expansion) substations per year
- 179 new feeders
- Telecontrol implementation: 6,200 new equipment
- MV and LV: replacement of 4,200 transformers per year

Client Base
Growth

2017 – 2019:
+ 275,000 clients



- 3.1% CAGR in CELG-D's client base
- Strong local economy: Higher Goiás vs Brazilian GDP growth
- Losses: reach regulatory target in 2018
- +2.3 TWh of higher energy sales

2019E EBITDA at approximately US\$ 250 million

Visibility on EBITDA Improvement

Main levers

Cost Efficiency

- Real cost reduction from 113 US\$ / client in 2015 to ~90 US\$ / client in 2019

Increase in Regulatory Revenues

- Implementation of 4th regulatory cycle (WACC +12.3% vs 11.4%)
- Increase in Opex recognition

Operational Performance

- Quality penalties reduction related to lower levels of interruptions
- Losses improvement

Market Growth

- Historical growth trend recovery from 2.5% to 5%

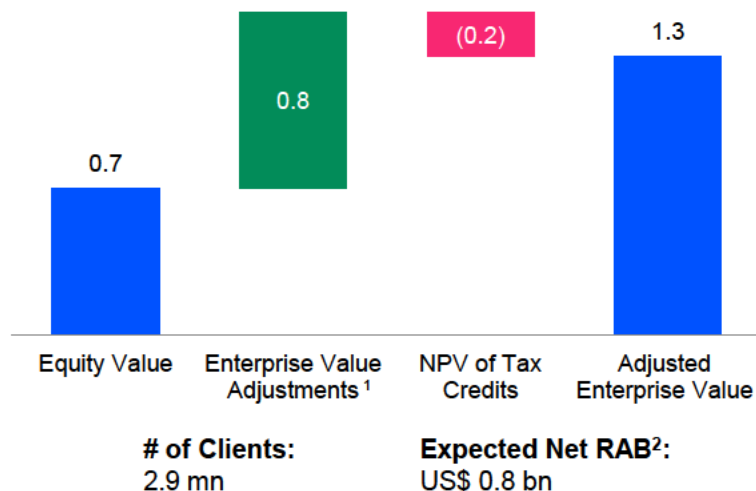
Short term EBITDA improvement

Valuation Overview

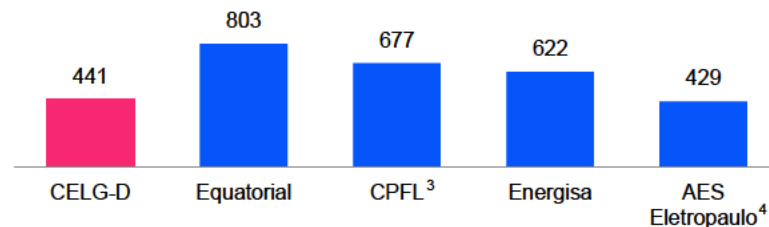
Adjusted CELG-D's Enterprise Value and multiple benchmarking



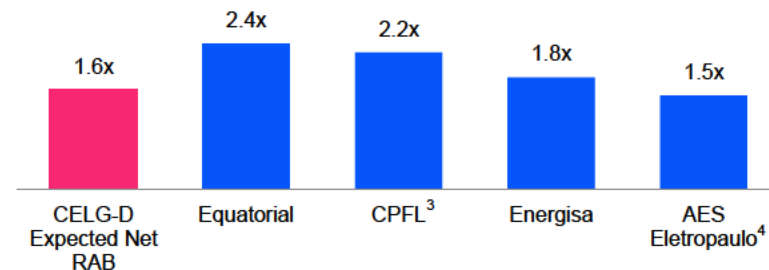
CELG-D: Adjusted Enterprise Value Build-Up (US\$ bn)



EV / 3Q16 Clients (US\$ / client)



EV / 16E RAB



Note. Reference USDBRL FX rate: 1 US\$ = 3.41 R\$ as of November 25, 2016

¹ Considers debt and debt-like items, non-operational assets / liabilities, cash and cash equivalents as per Accenture's Valuation Report as of Sep/2016

² Expected Net RAB for 2016.

³ Adjusted to consider power distribution segment only

⁴ Includes the pension fund liabilities (incl. account corridor) and Eletrobras dispute liability according to AES estimates.

Closing Remarks



Enel Americas takes a firm step in the consolidation process in Brazil ✓

Opportunity to increase efficiency and improve EBITDA rapidly ✓

Sizeable acquisition: US\$ 1.3 bn at 1.6x RAB¹ ✓

US\$ 0.8 bn Capex envisaged to target ANEEL regulatory quality level in 2017E-2019E ✓

2019E EBITDA at approximately US\$ 250 million ✓

Acquisition fully funded from existing liquidity (2013 Enersis' capital increase) ✓

¹ Expected Net RAB for 2016.

Note Reference USDBRL FX rate: 1 US\$ = 3.41 R\$ as of November 25, 2016