



# **Enel Américas**

**Corporate Presentation, December 2018**





# Enel Américas Overview

# Enel Américas overview<sup>1</sup>

Enel Américas is Latin America's largest private power company



## Colombia

### Generation

3,501 MW  
21% Market Share in Installed capacity  
Net Production 14,561 GWh  
Sales 18,572 GWh  
26% Market Share in Sales

### Distribution

3.4 million clients  
Sales 13,993 GWh  
22% Market Share Dx

## Peru

### Generation

1,985 MW  
16% Market Share in Installed capacity  
Net Production 8,181 GWh  
Sales 10,527 GWh  
22% Market Share in Sales

### Distribution

1.4 million clients  
Sales Dx 7,985 GWh  
31% Market Share Dx

### Total Generation

Installed capacity: 11,259 MW  
Energy sales: 64,900 GWh

### Total Distribution

Clients: 24.5 million  
Energy sales: 119,602 GWh<sup>2</sup>

## Brazil

### Generation

1,354 MW  
1% Market Share in Installed capacity  
Net Production 4,153 GWh  
Sales 21,639 GWh  
3% Market Share in Sales

### Distribution

17.1 million clients  
Sales Dx 79,596 GWh<sup>2</sup>  
17% Market Share Dx

### Transmission

2,100 MW transmission lines

## Argentina

### Generation

4,419 MW  
13% Market Share in Installed capacity  
Net Production 14,153 GWh  
Sales 14,163 GWh  
10% Market Share in Sales

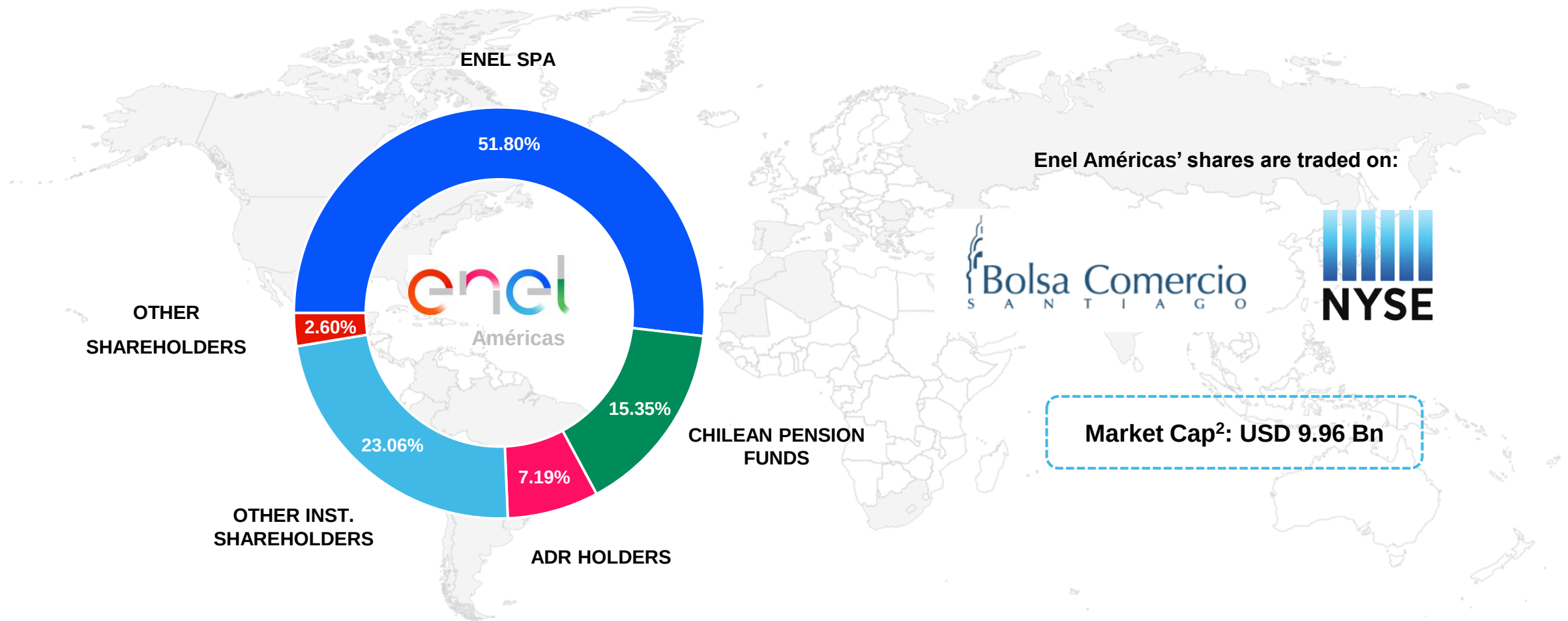
### Distribution

2.6 million clients  
Sales Dx 18,304 GWh  
16% Market Share Dx



# Enel Américas overview

Ownership profile<sup>1</sup>



1. As of September 30, 2018.

2. As of November 30, 2018.



**Delivery 2016-18**

# Delivery 2016-18

Main milestones in the period



Total investments of **US\$3.5 bn** in acquisitions



## Key Drivers

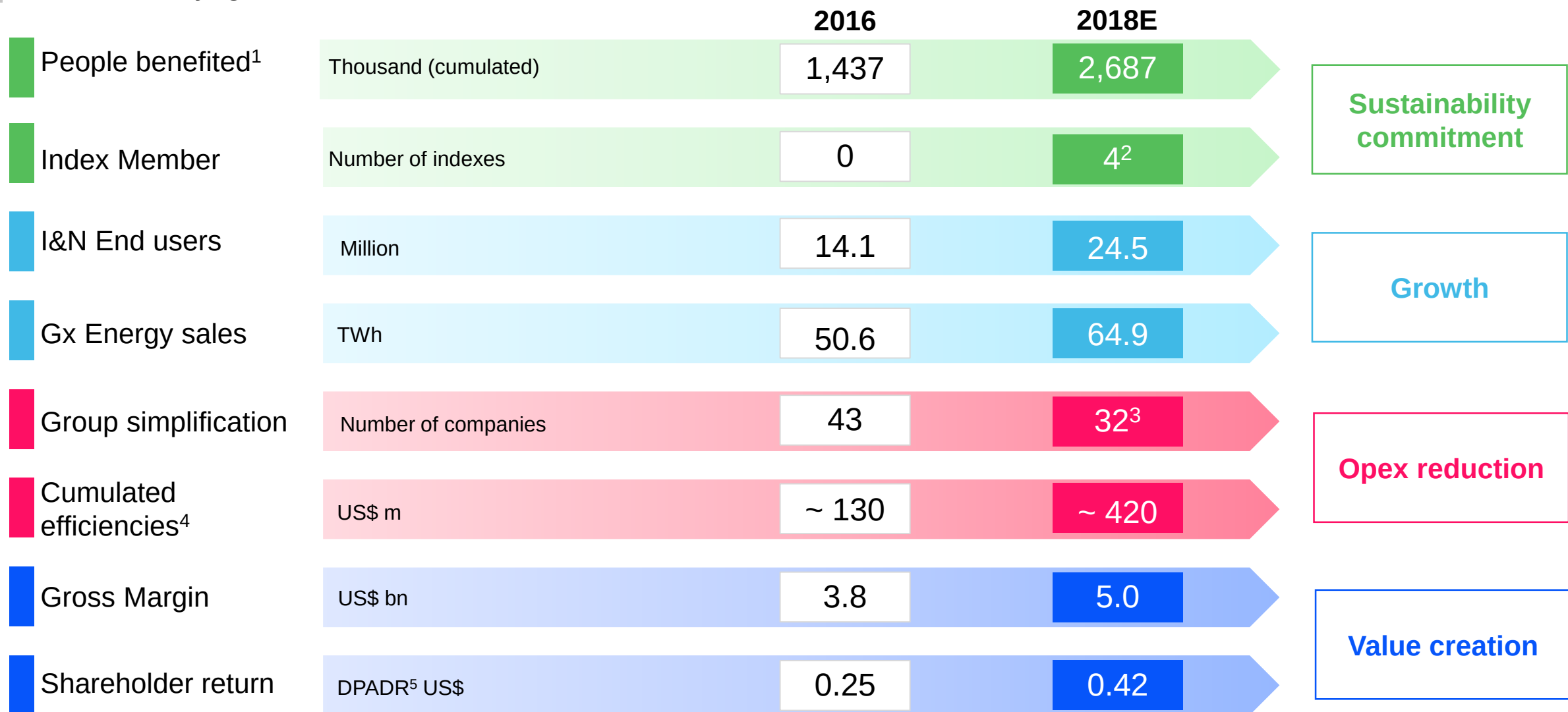


Creating value in every transaction completed since 2016

1. Stake in Enel Dx Perú after the 7.5% acquisition.

# Delivery 2016-18

Sustainability, growth, efficiencies and value creation

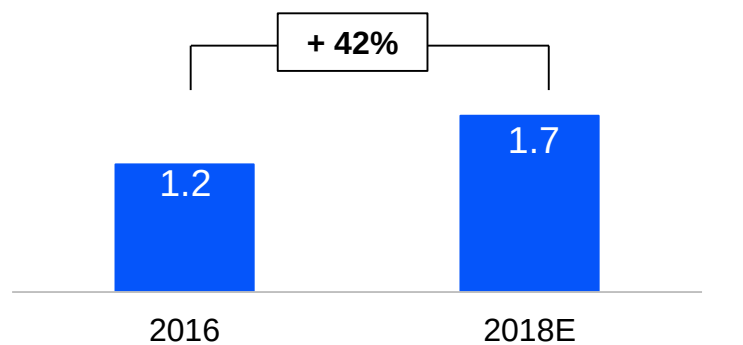


# Delivery 2016-18

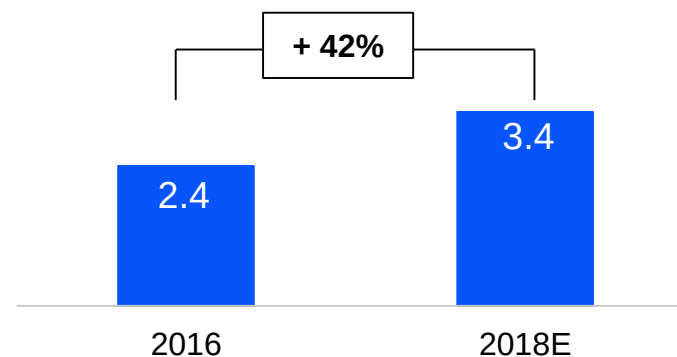
Financial highlights (US\$ bn)



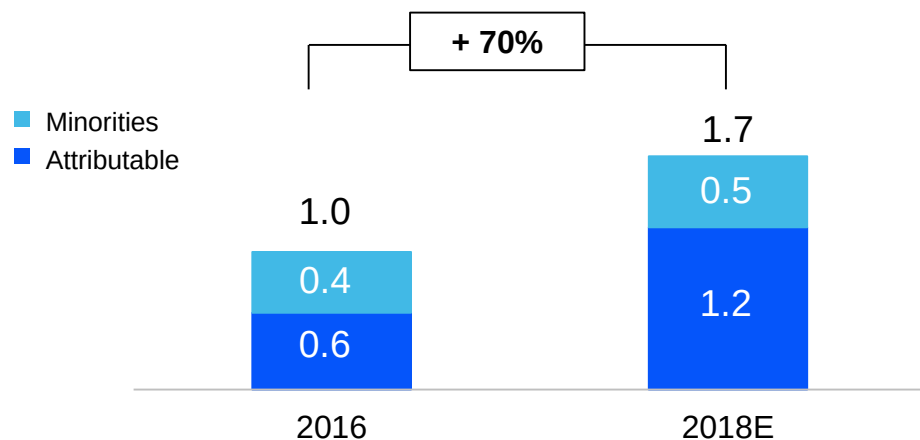
## Gross Capex



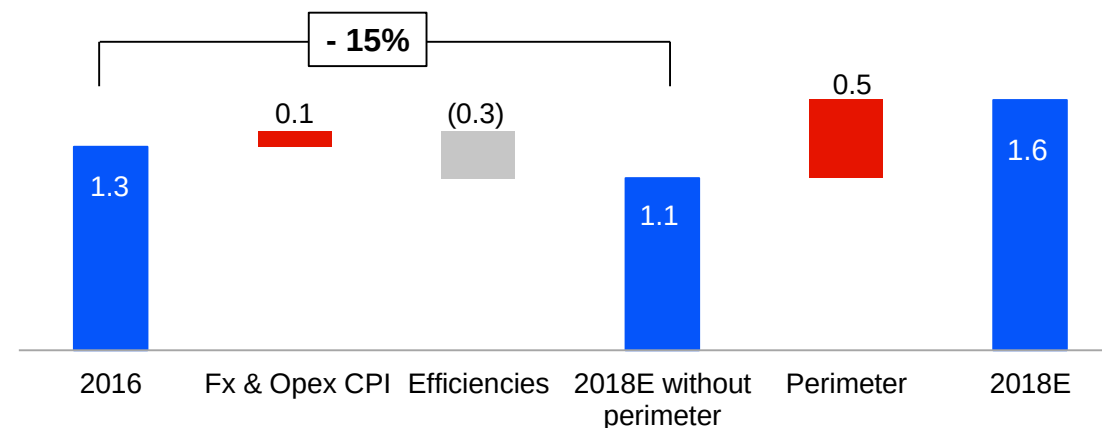
## EBITDA



## Net Income



## Opex evolution



Financial results significantly improved since 2016

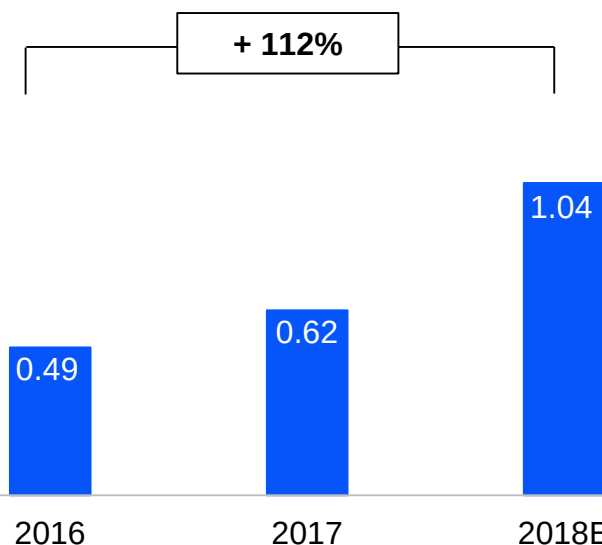


# Delivery 2016-18

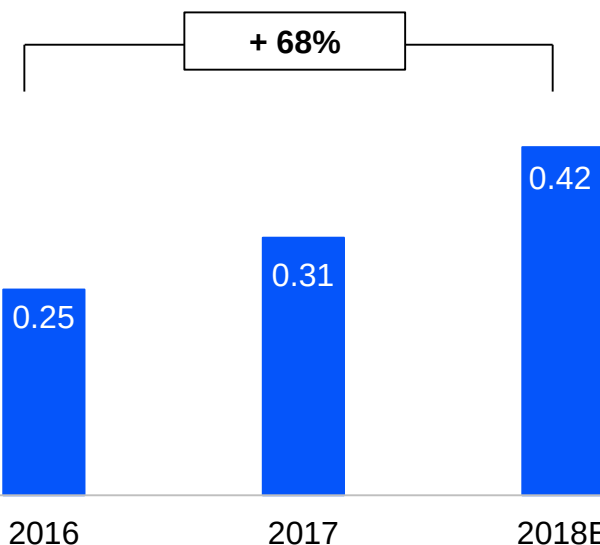
Shareholders return



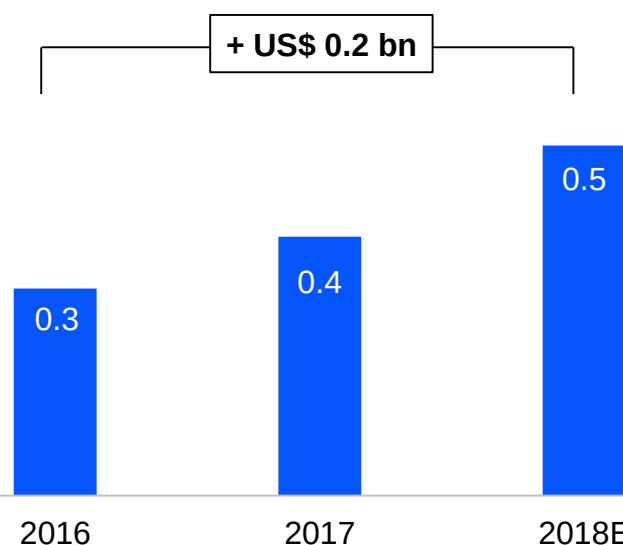
Earnings per ADR<sup>1</sup> (US\$)



Dividend per ADR<sup>1</sup> (US\$)



Total Dividend (US\$ bn)



Total dividend has increased by about 70% since 2016

E: Expected

1. 1 ADR = 50 shares of Enel Américas.



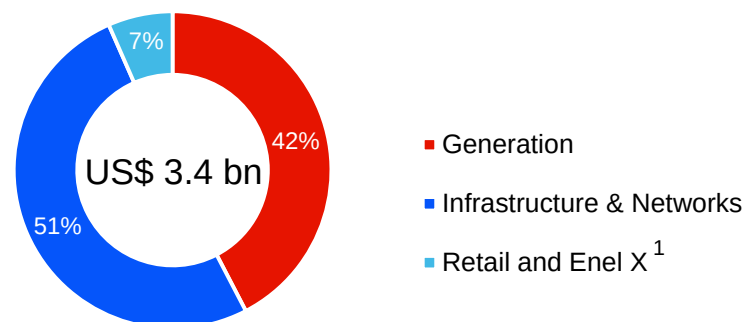
# Enel Américas today

# Enel Américas today

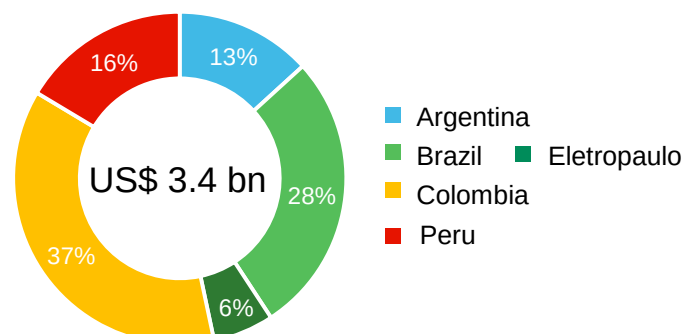
2018E KPIs and Financial numbers (US\$ bn)



## EBITDA by business



## EBITDA by country



I&N:  
24.5 m end users  
US\$ 11.8 bn RAB<sup>6</sup>



Large hydro generation:  
6.2 GW capacity  
55% of total Enel Américas' capacity



Thermal generation:  
5.0 GW capacity  
Highly flexible and efficient assets



Free market:  
1.6 k free customers  
17 TWh energy sales



Enel X:  
421 k Public lighting  
105 Charging infrastructure

|                                |     |                         |     |
|--------------------------------|-----|-------------------------|-----|
| Opex                           | 1.6 | Total Net Income        | 1.7 |
| Asset Management <sup>2</sup>  | 0.7 | Attributable Net Income | 1.2 |
| Asset Development <sup>3</sup> | 0.6 | Net Debt                | 7.0 |
| Customers <sup>4</sup>         | 0.4 | Market Cap <sup>5</sup> | 9.5 |

**Enel Américas is the largest private utility company in LatAm**

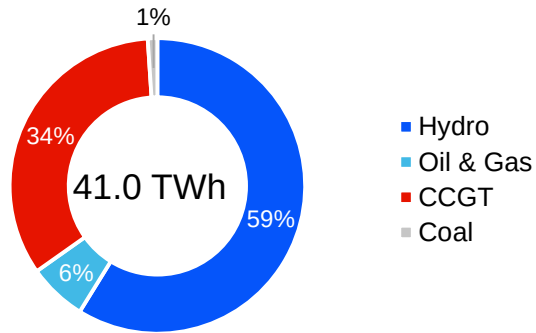
1. Retail includes free market business. 2. Capex related to investments for recurring asset maintenance. 3. Growth investments in generation and networks (quality programs & smart metering)  
4. Capex related to customers (Retail, Enel X (e-Home, e-Industries), Network connections). 5. As of November 23<sup>rd</sup>, 2018. 6. VNR in Peru.

# Enel Américas today

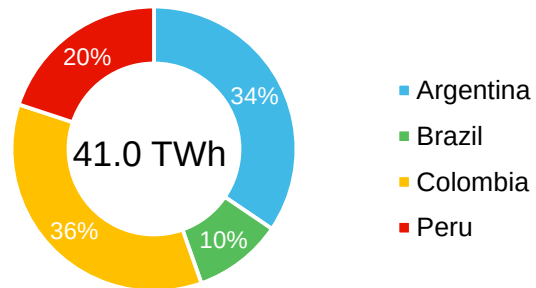
2018E Generation and I&N



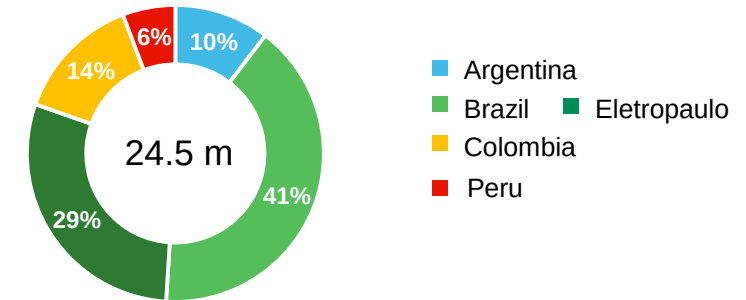
Net production by technology



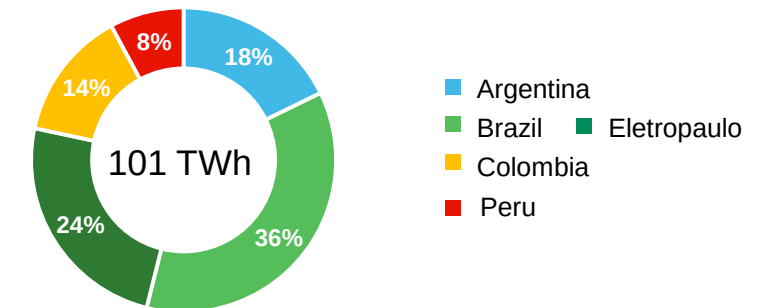
Net production by country



End users by country



Distributed energy by country



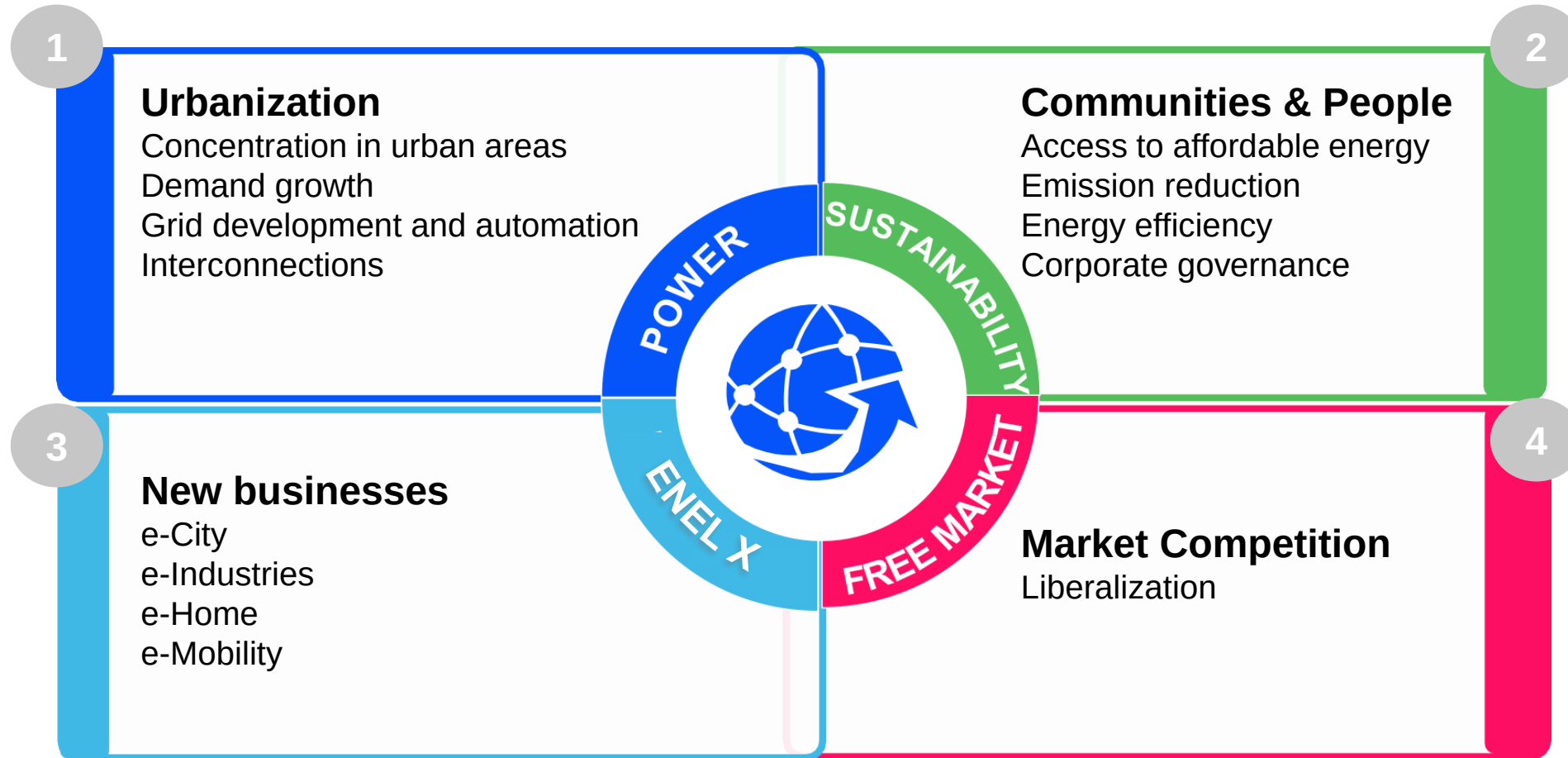
Almost 60% of our generation mix is hydro  
Brazil represents 70% in terms of end users and 60% of the total distributed energy



# Energy transition and new opportunities in LatAm: our vision

# Energy transition and new opportunities

The role of Enel Américas



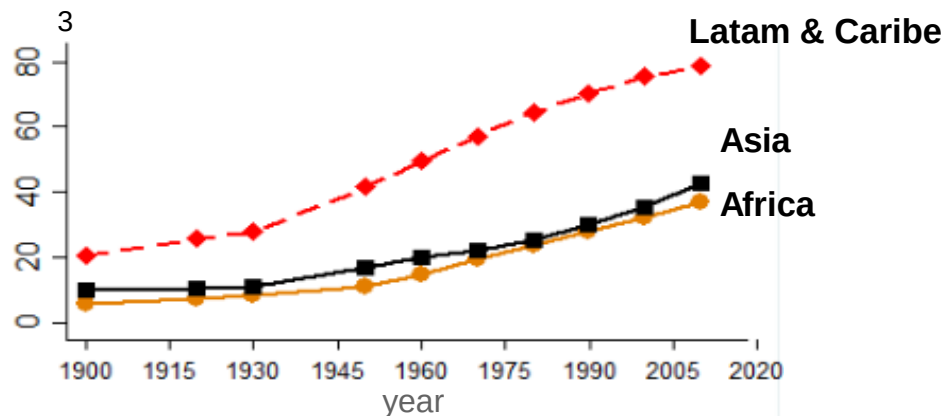
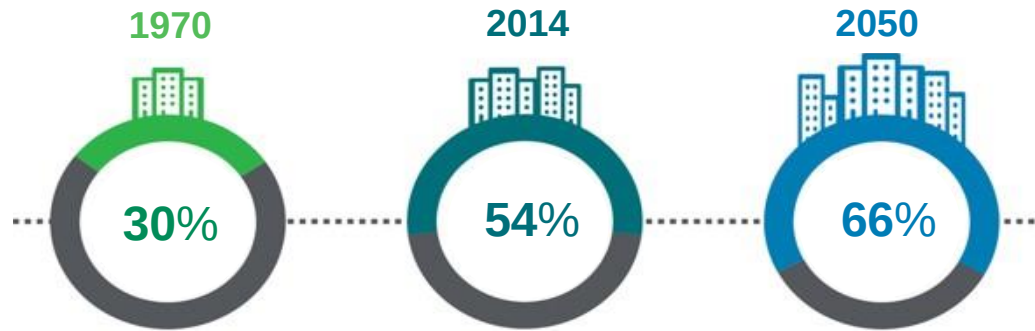
Enel Américas is ready to capture new opportunities in LatAm

# Energy transition and new opportunities

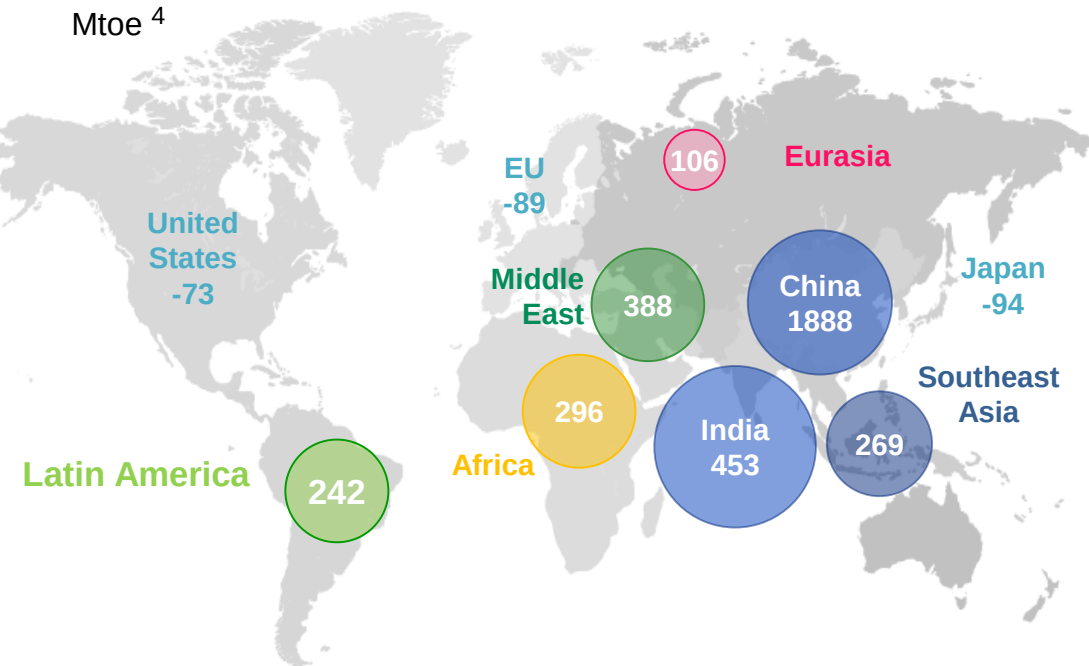


## 1 Urbanization

% of people living in urban areas<sup>1</sup>



Change in primary energy demand 2000-2016<sup>2</sup>



*Emerging economies have increased their energy demand as opposed to mature economies*

A Region in continuous development; population concentrated in megacities and a trend of energy demand increase

# Energy transition and new opportunities

## 2 Communities and people



|                                                                                   |                                                                                | Enel Group                                                                              |             | Enel Américas      | % Enel Américas / Group |
|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-------------|--------------------|-------------------------|
| Engaging local communities ( <i>m beneficiaries</i> )                             |                                                                                | 2018E <sup>1</sup>                                                                      | Target 2020 | 2018E <sup>1</sup> |                         |
|  | High-quality, inclusive and fair education                                     | 0.9  | 0.8         | 0.3                | 38%                     |
|  | Access to affordable and clean energy mainly in Africa, Asia and Latin America | 2.2 <sup>2</sup>                                                                        | 3.0         | 2.0                | 92%                     |
|  | Employment and sustainable and inclusive economic growth                       | 1.8                                                                                     | 3.0         | 0.3                | 18%                     |
| Climate change                                                                    |                                                                                | 2018E                                                                                   | 2020        | 2018E              | 2018E                   |
|  | Reduction of CO <sub>2</sub> specific emissions ( <i>kg/kWh<sub>eq</sub></i> ) | 0.39                                                                                    | <0.35       | 0.21               | 54%                     |

Enel Américas is a constituent of:



MEMBER OF  
**Dow Jones Sustainability Indices**  
In Collaboration with RobecoSAM

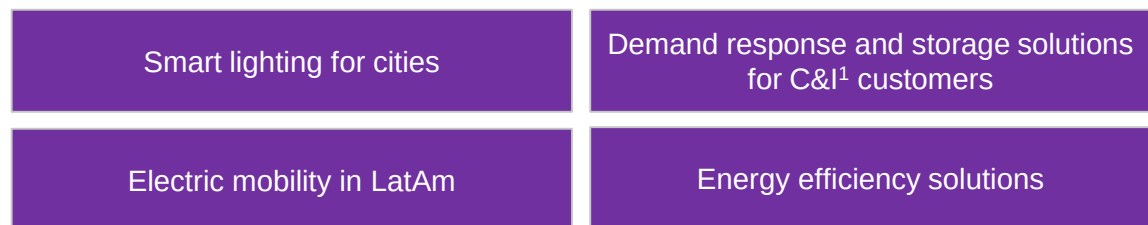
**vigeo eiris**  
BEST EM PERFORMERS

Sustainability commitment is present along the whole business value chain

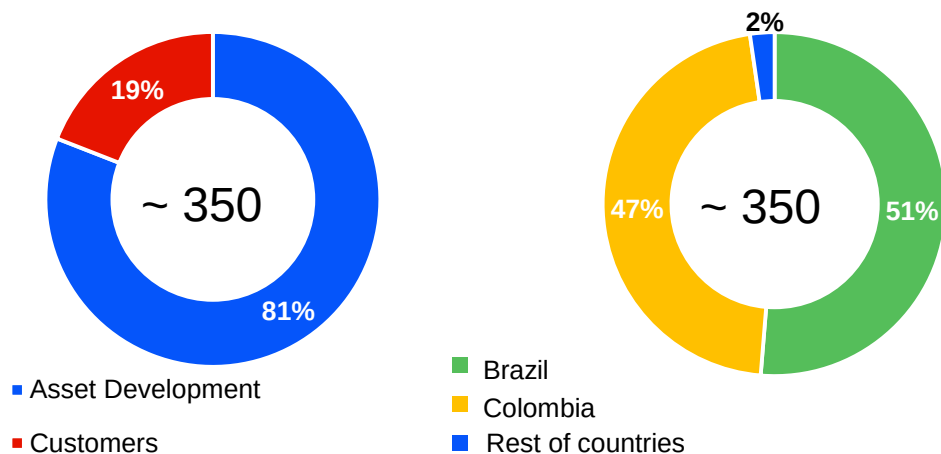


# Energy transition and new opportunities

## 3 Enel X



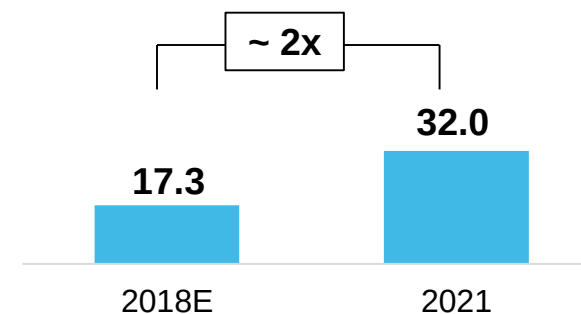
## Enel X Gross capex 2019-21 (US\$ m)



## 4 Market competition



### Energy sales (TWh)



Energy market liberalization

Starting over sales in the free market



Market growth and development of gas free market

Increase of power sales plan and start of gas sales plan



Uncertainty in power prices due to the situation of Ituango P.P.

Opportunities in the new scenario and potential development of gas sales



Low availability of energy for the free market

Commercial strategy redefinition to develop the business

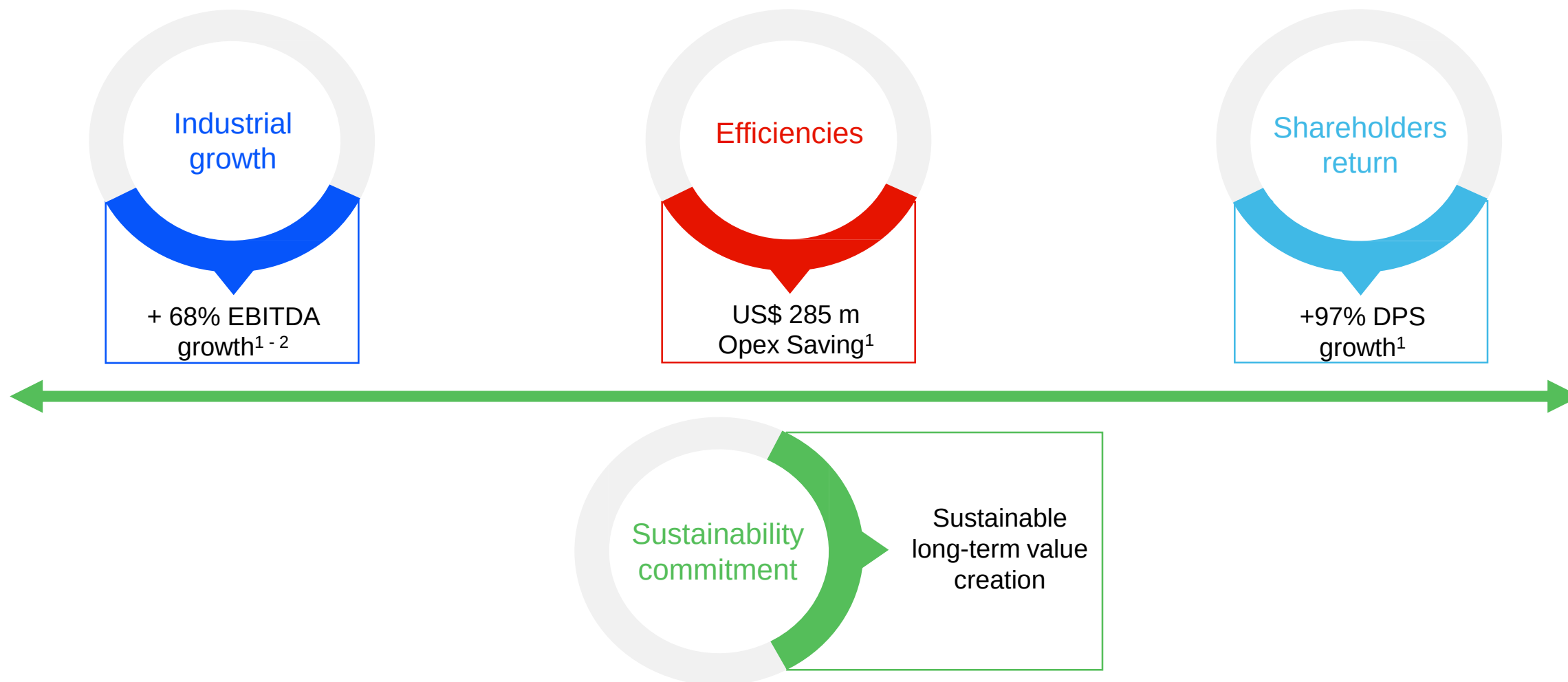
**Growing contribution of Enel X and Retail businesses in Enel Américas' 2019-21 Strategic Plan**



# Strategic Plan 2019-21

# Strategic Plan 2019-21

## Strategic Pillars



A sustainable and solid growth to increase shareholders return

1. Base year 2018E.  
2. M&A not included.

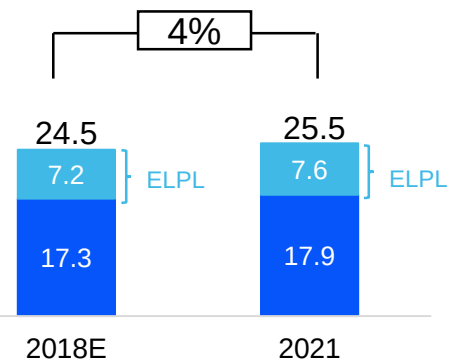
# Industrial growth: Organic growth

## Operational targets by business

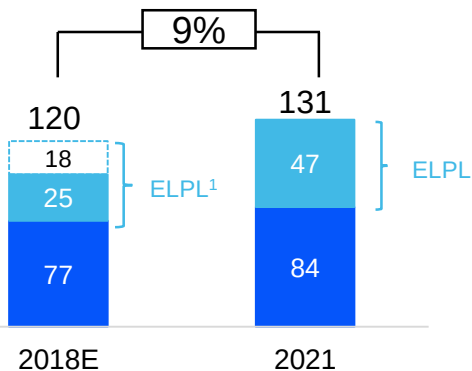


### Infrastructure & Networks

#### End users (m)

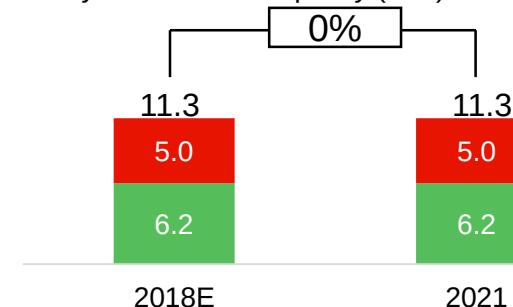


#### Distributed energy (TWh)

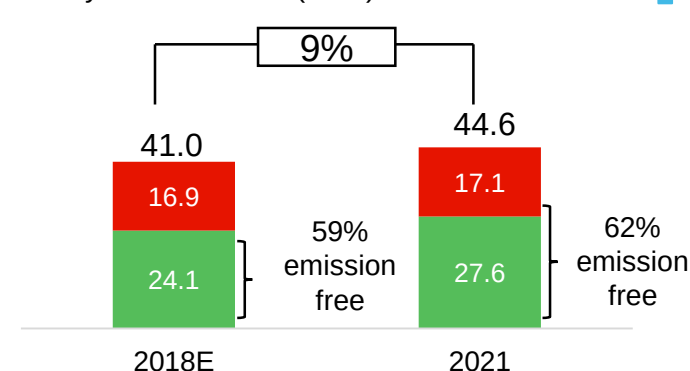


### Generation

#### Thermal Installed Capacity (GW) Hydro Installed Capacity (GW)

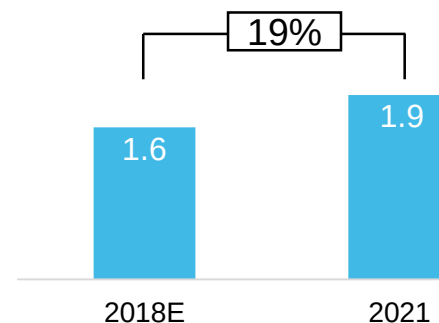


#### Thermal Generation (TWh) Hydro Generation (TWh)

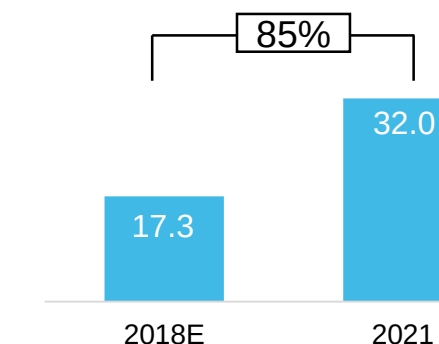


### Free market

#### Free customers power & gas (k)

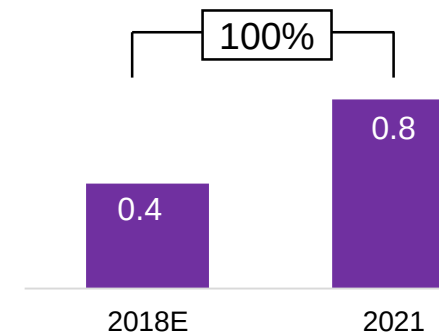


#### Electricity sales in free market (TWh)



### Enel X

#### Public lighting (m#)



#### Charging stations (k#)



Hydro generation will increase during the period reaching 62% of our total production

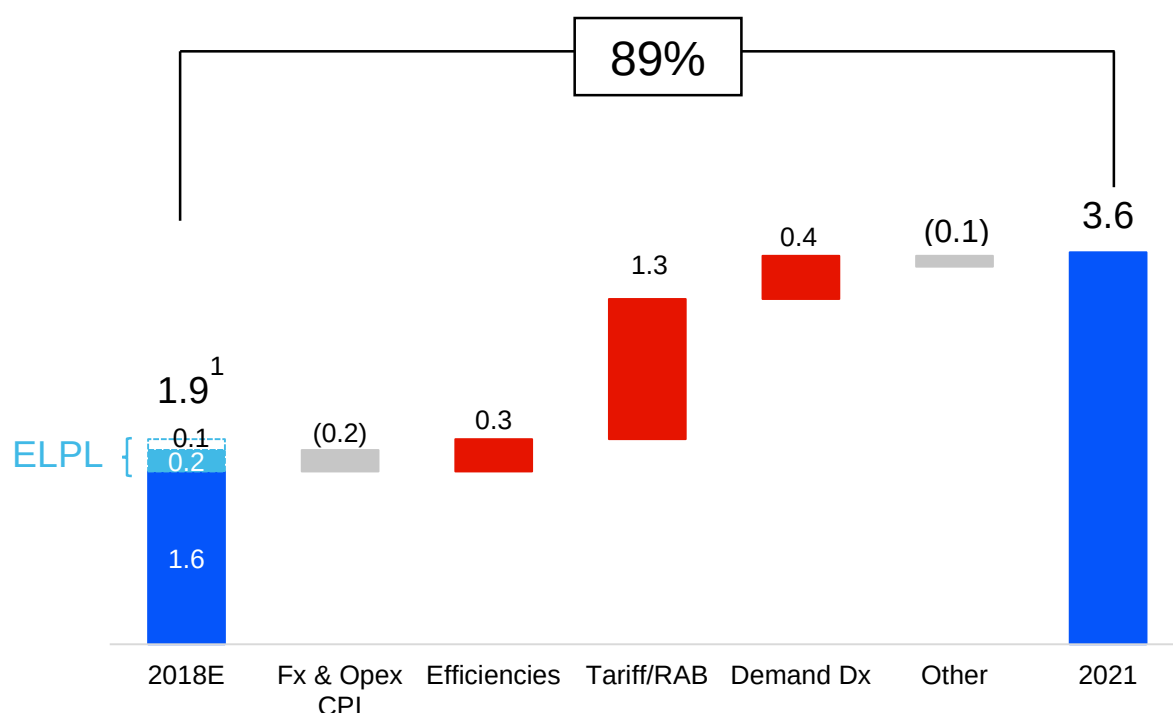
Solid increase in our I&N business, close to double in Retail and relevant expansion of Enel X business in LatAm

# Industrial Growth: Organic growth

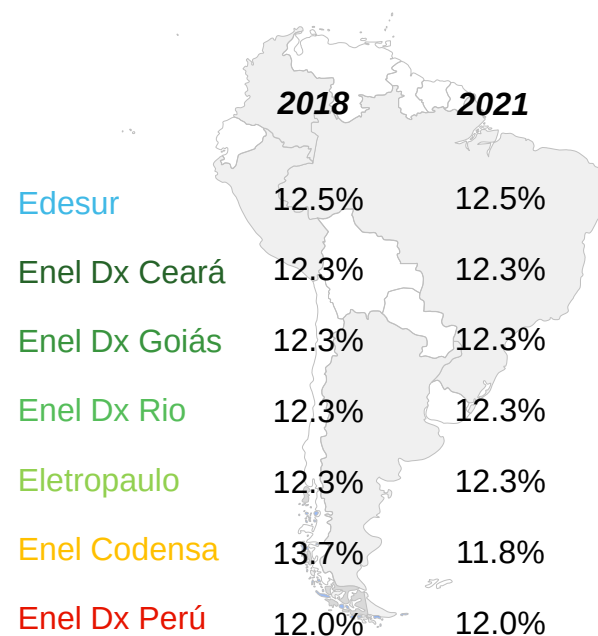
Infrastructure & Networks evolution



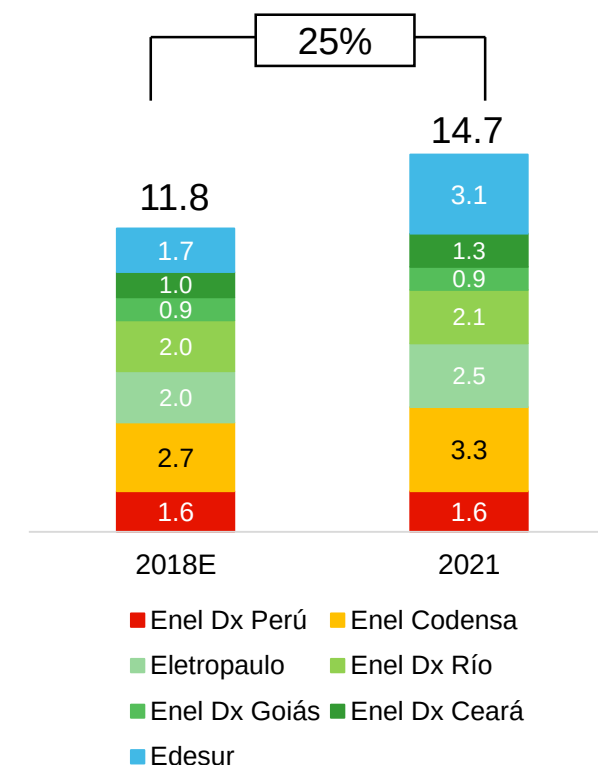
EBITDA (US\$ bn)



WACC<sup>2</sup>



RAB<sup>3</sup> (US\$ bn)



**+89% of EBITDA growth and +25% of potential RAB increase**

# Industrial growth: Non organic growth

Focus Eletropaulo



## Key Drivers

@ 2017

Plan 2021

|                     |             |             |
|---------------------|-------------|-------------|
| EBITDA <sup>1</sup> | US\$ 0.3 bn | US\$ 0.8 bn |
| RAB                 | US\$ 2.0 bn | US\$ 2.5 bn |
| Regulatory review   | July 2019   |             |
| Efficiencies        | -           | US\$ 207 m  |
| End users           | 7.2 m       | 7.6 m       |
| Distributed Energy  | 43 TWh      | 47 TWh      |



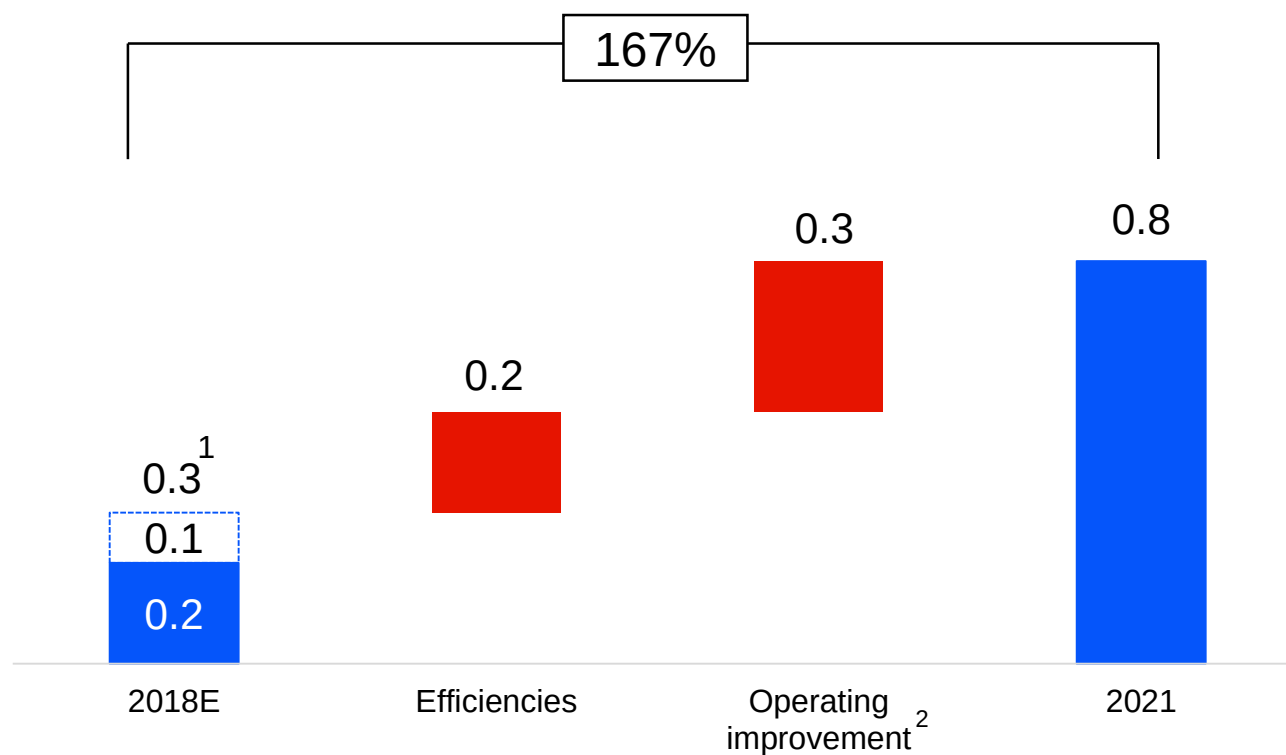
Total capex invested during the period will amount to US\$ 0.9 bn

# Industrial growth: Non organic growth

Focus Eletropaulo



EBITDA (US\$ bn)



Eletropaulo operational KPIs

|                          | 2018E <sup>3</sup> | 2021 |
|--------------------------|--------------------|------|
| Energy distributed (TWh) | 43                 | 47   |
| EBITDA/Customer (US\$)   | 42                 | 108  |
| OPEX/Customer (US\$)     | 77                 | 46   |

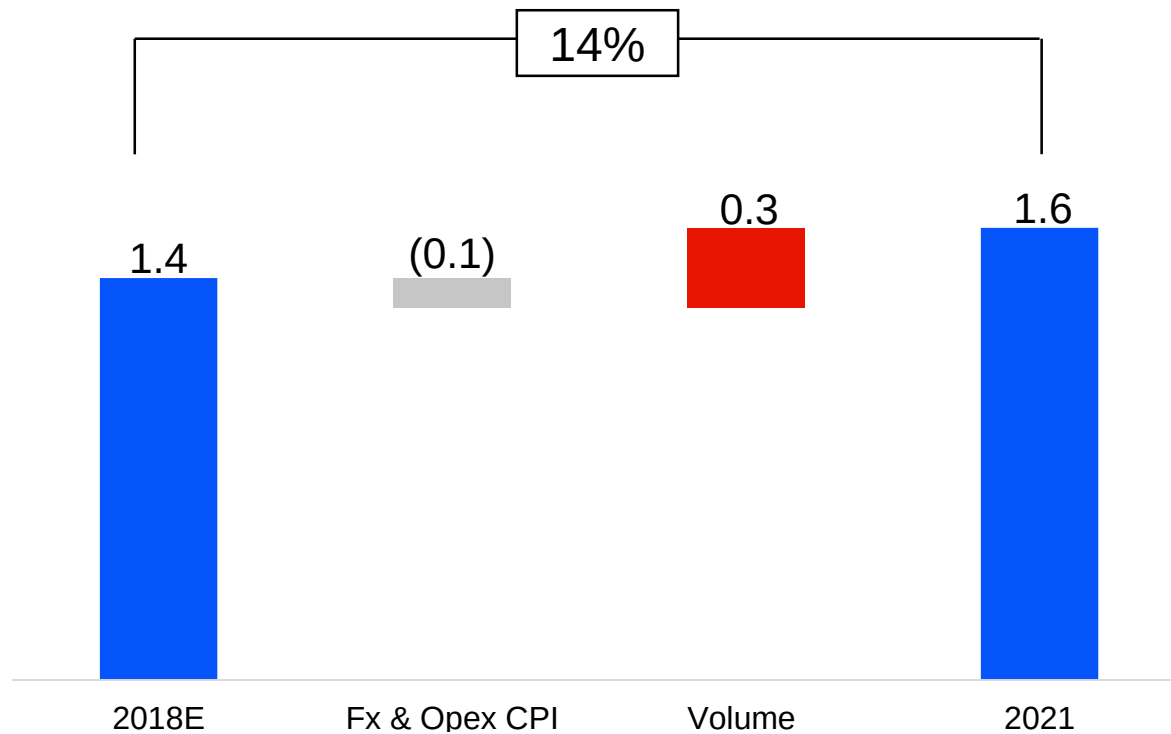
Financial and operational key drivers will improve over the period

# Industrial Growth: Organic growth

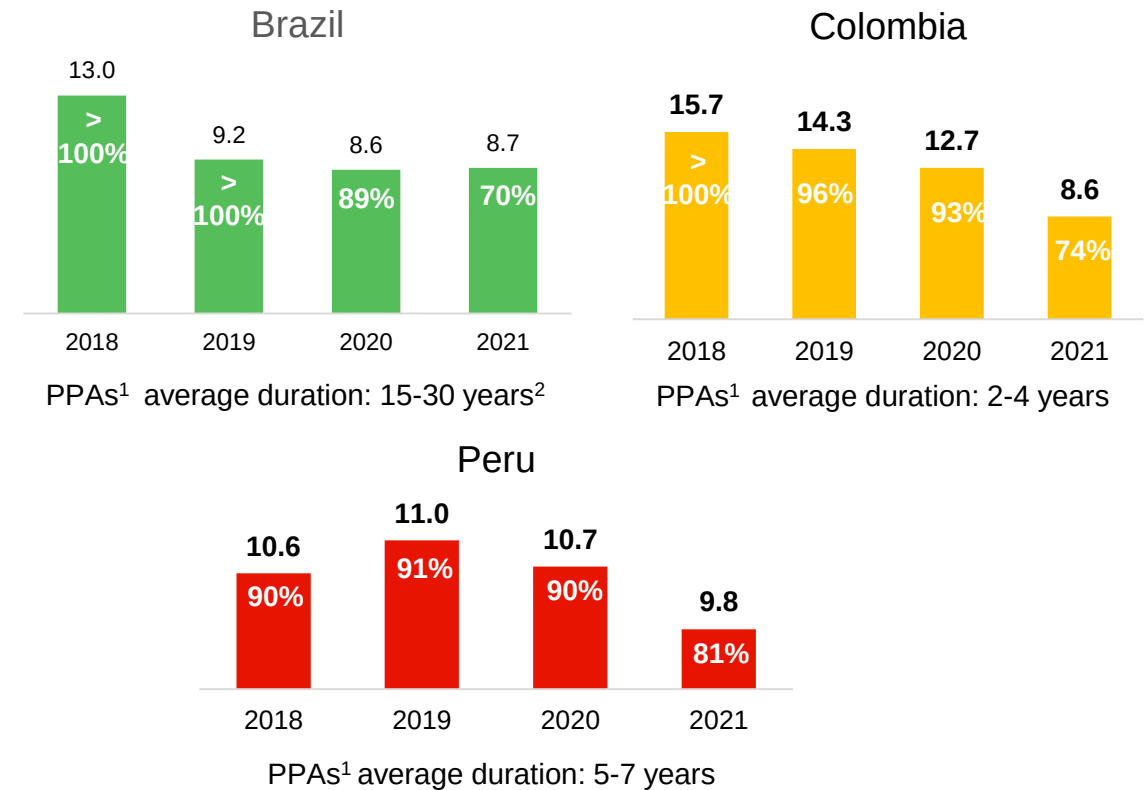
Generation evolution



EBITDA (US\$ bn)



Contracted Energy (TWh)



Securing profitability through long-term PPAs

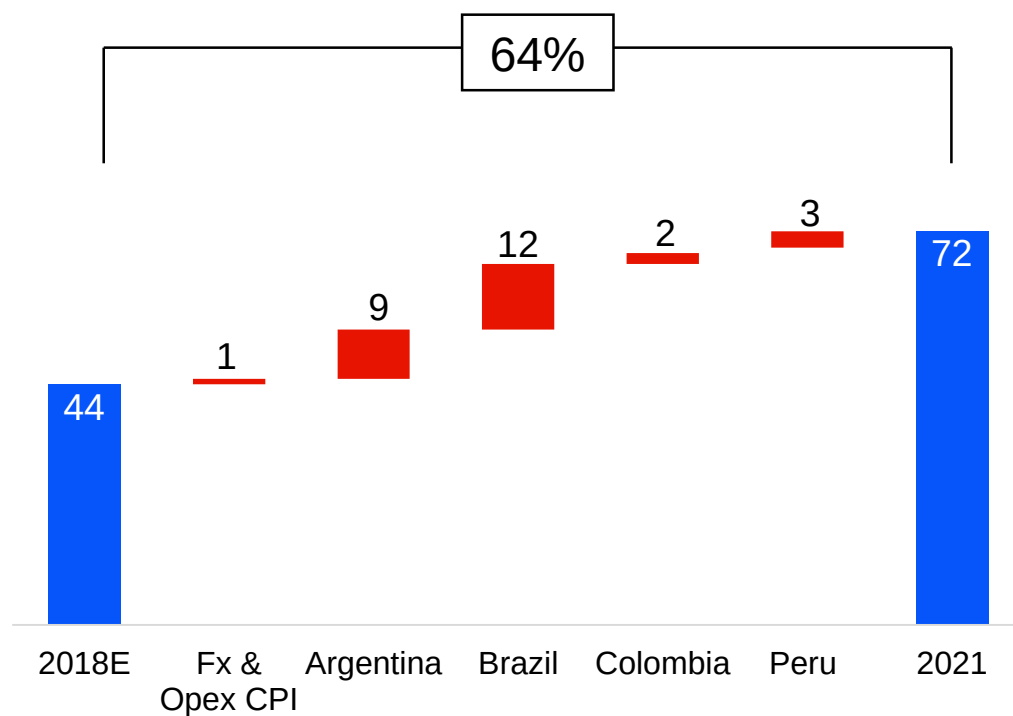


# Industrial Growth: Organic growth

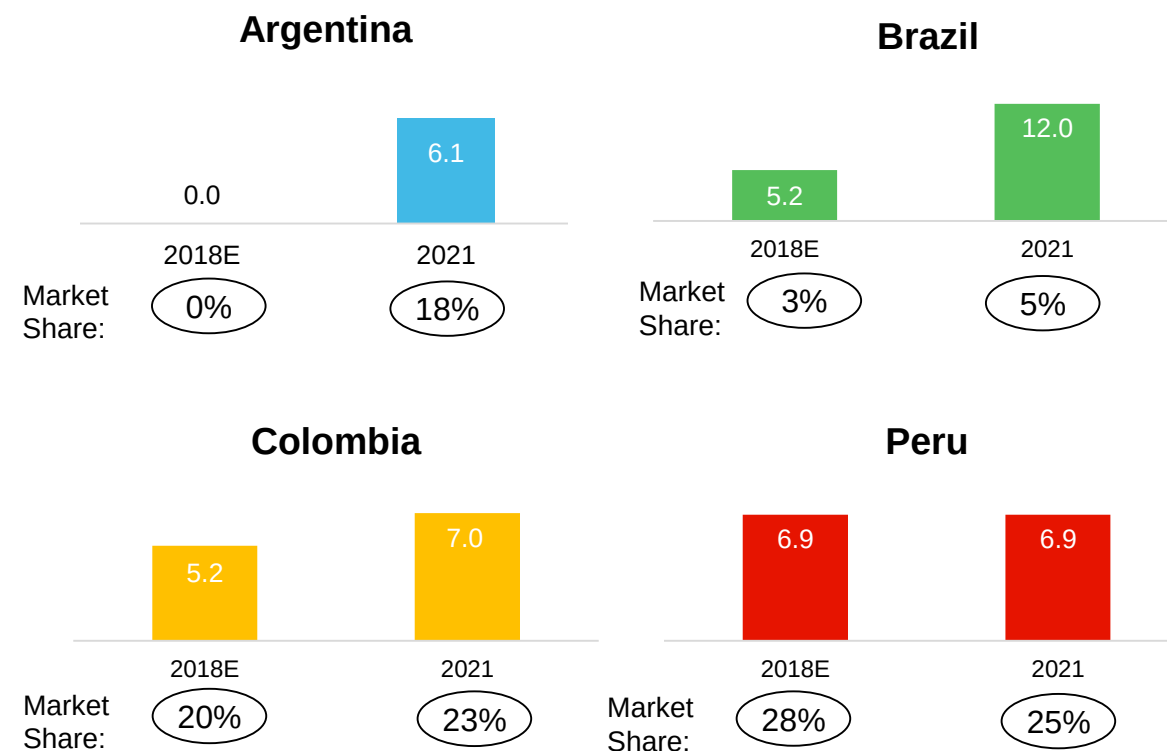
Free market: positioning & market liberalization



EBITDA evolution (US\$ m)



Enel Américas free energy sales (TWh)



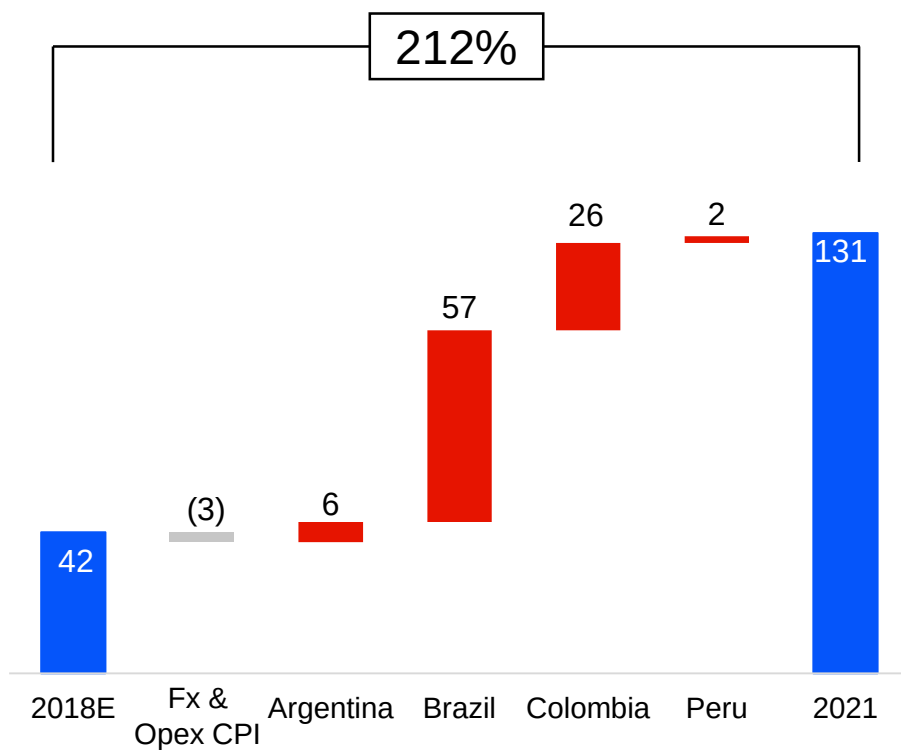
Market liberalization addressing our growth in the free market business

# Industrial Growth: Organic growth

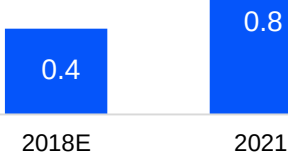
Enel X 



EBITDA evolution (US\$ m)

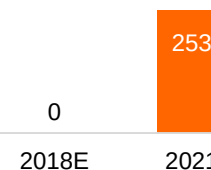


## Public lighting (spots, m#)

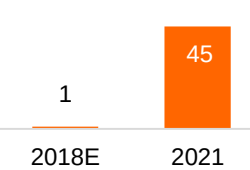


## e-Industries

### Demand response (MW delivered/year)



### PV (MW installed/year)

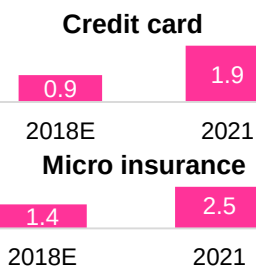


## e-Home

### Collection services (transaction, m#)

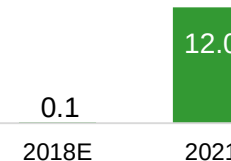


### Financial services (transaction, m#)

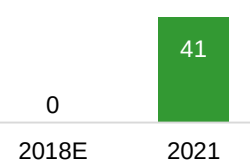


## e-Mobility

### Charging station (cumulated facilities, k#)



### e-Buses (cumulated sales, #)



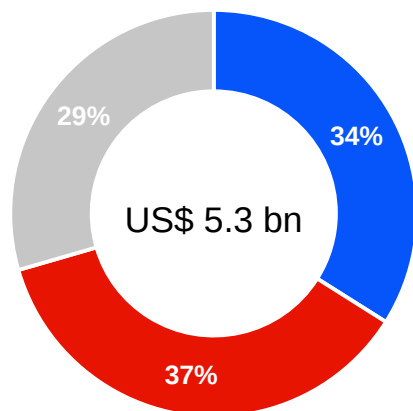
Significant expansion of the Enel X business along the period

# Industrial growth: Organic growth

Capex plan 2019- 21

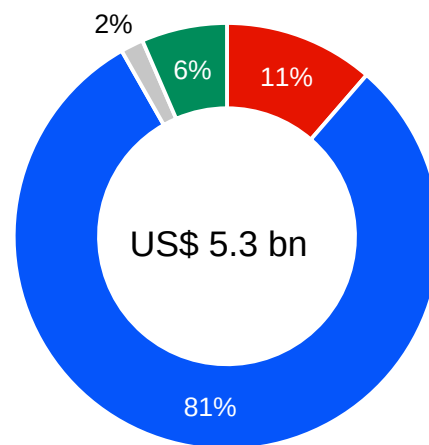


Total capex



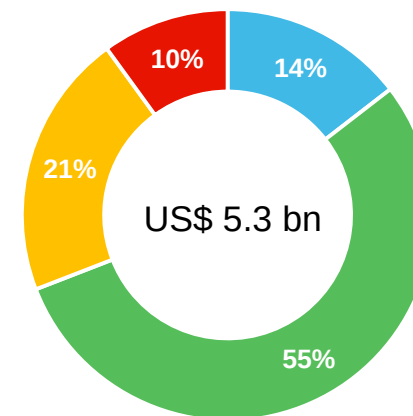
■ Asset Development ■ Asset Management ■ Customers

Total capex by business



■ Gx ■ I&N ■ Retail<sup>1</sup> ■ Enel X

Total capex by country



■ Argentina ■ Brazil ■ Colombia ■ Peru

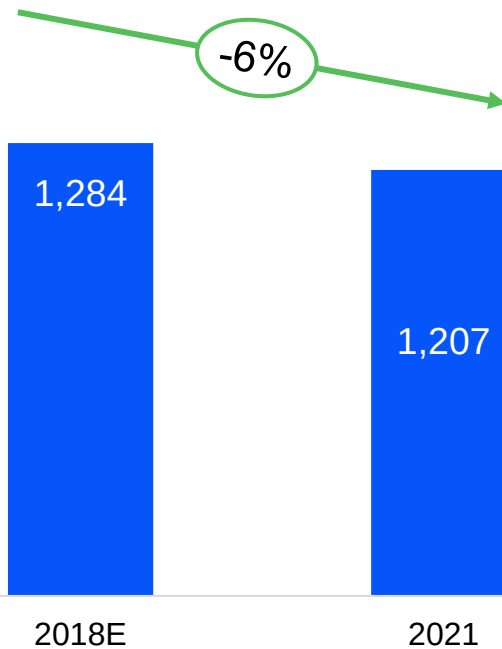
I&N business captures more than 80% of total capex plan

# Efficiencies

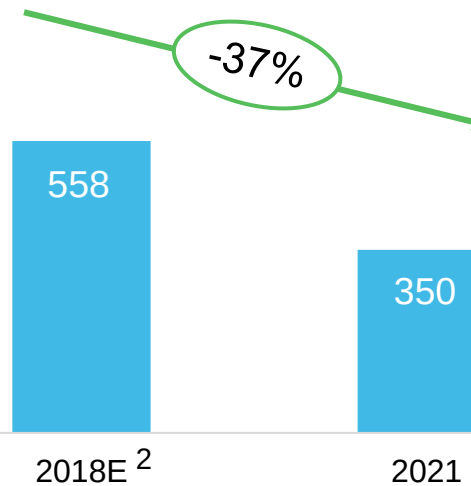
Further efficiencies 2019-21<sup>1</sup>



Enel Américas' opex exc. Eletropaulo (US\$ m)



Eletropaulo's opex (US\$ m)



Main initiatives

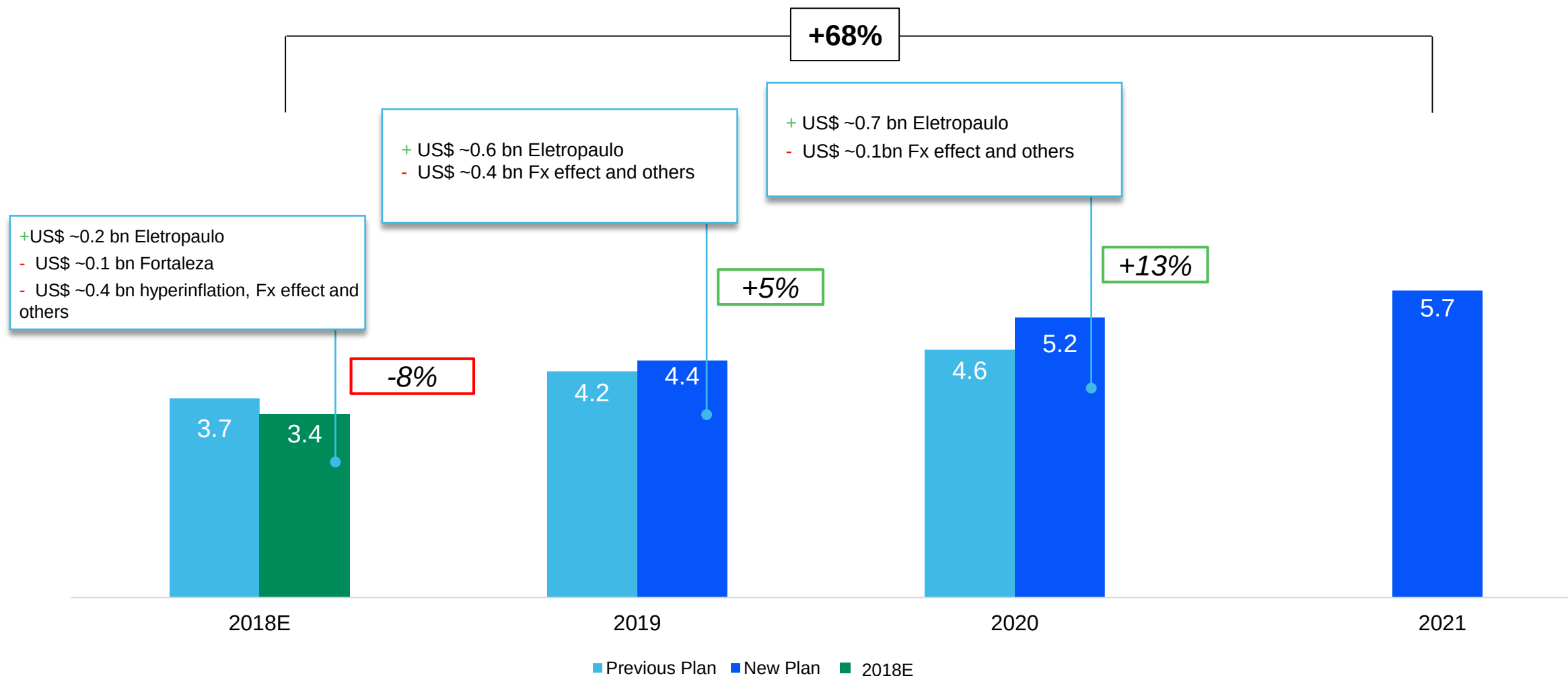
- ✓ Digitalization
- ✓ Apply Group standards in technical maintenance
- ✓ Efficiency in purchasing
- ✓ Quality of service: Reduced costs due to low quality
- ✓ Technological and functional convergence of systems
- ✓ Reducing external costs, mainly services, travel, introduction of surveillance technology

Efficiencies at all levels

New Strategic Plan envisages additional efficiencies for US\$285 m

# Financial targets

EBITDA<sup>1</sup> (US\$ bn): Guidance vs previous Strategic Plan



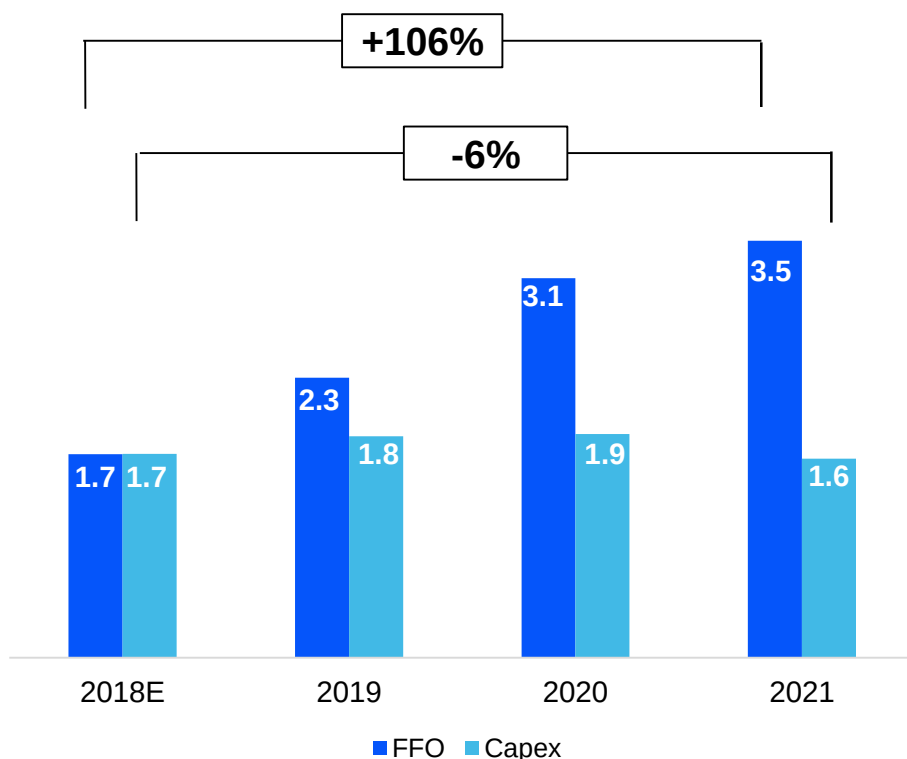
Improved EBITDA in the coming years mainly due to Eletropaulo's contribution

# Financial targets

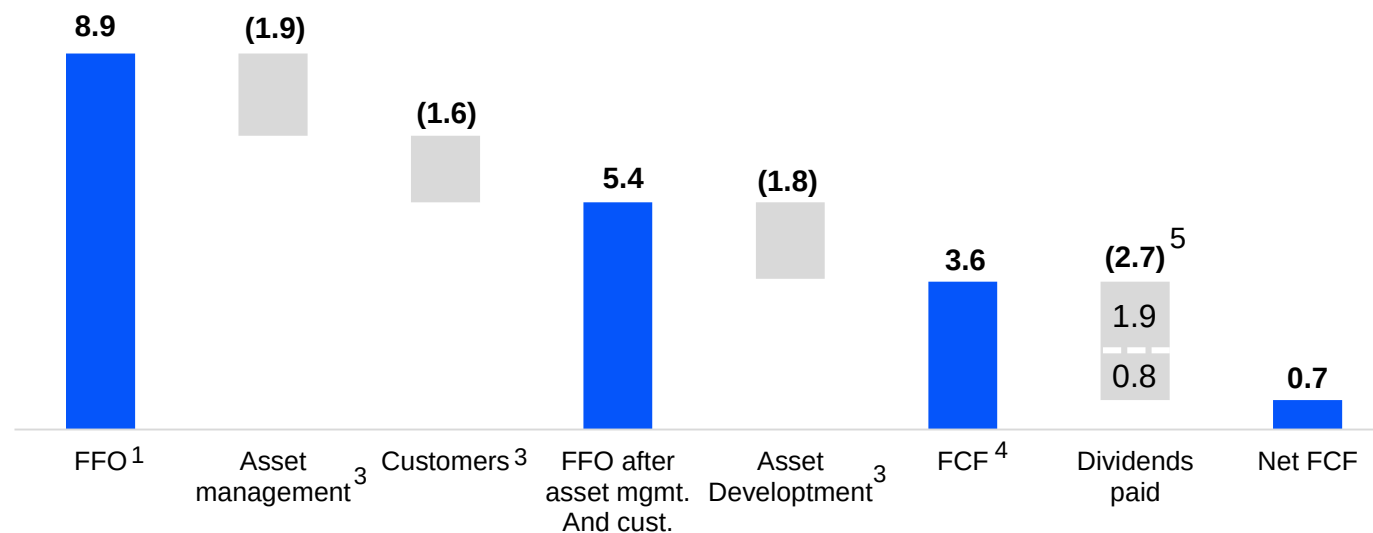
FFO<sup>1</sup>, capex and cash flow 2019-21



FFO and capex (US\$ bn)



Cash flow generation (US\$ bn)<sup>2</sup>



**Positive Net Free Cash Flow leaves room for a relevant capex plan and attractive dividend payout**

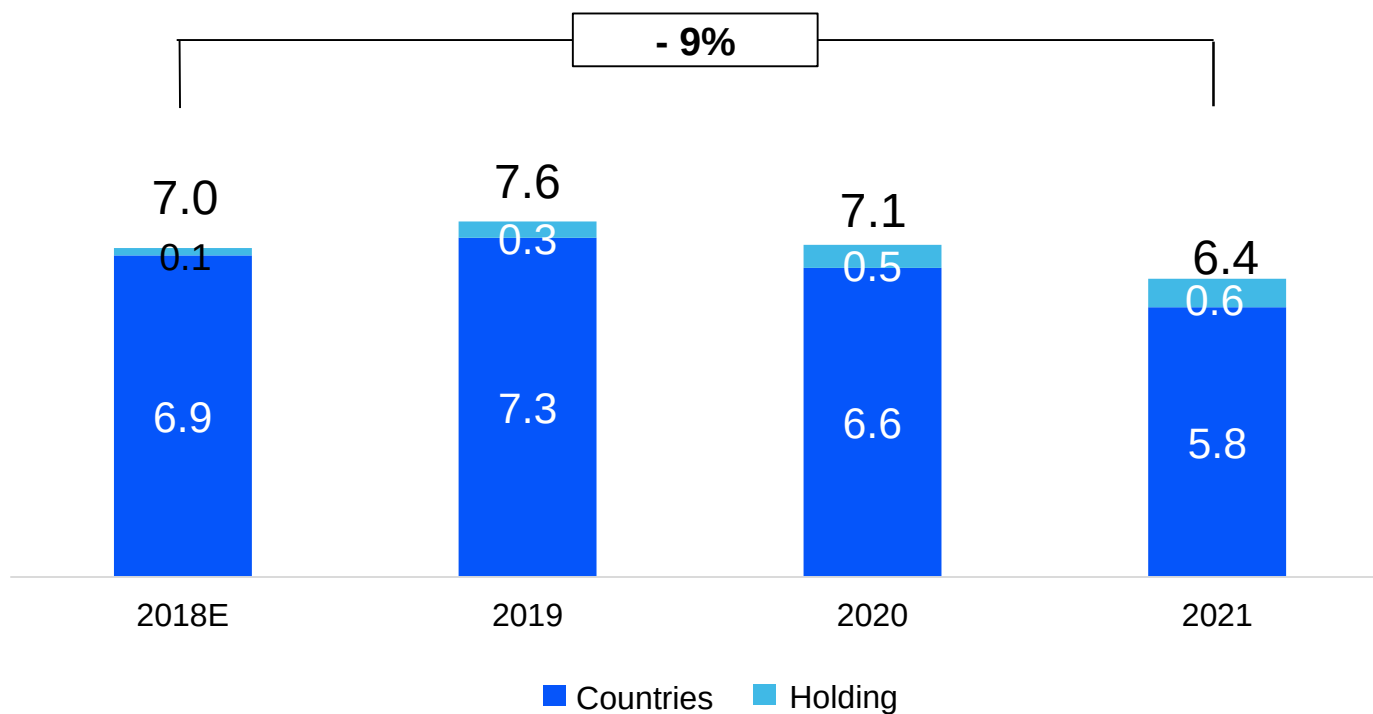
1. Funds From Operations. 2. M&A and minorities opportunities not included. 3. Capex. 4. Free Cash Flow. 5. Including US\$1.9 bn paid to shareholders of Enel Américas and US\$0.8 bn dividends distributed from subsidiaries to minorities.

# Financial targets

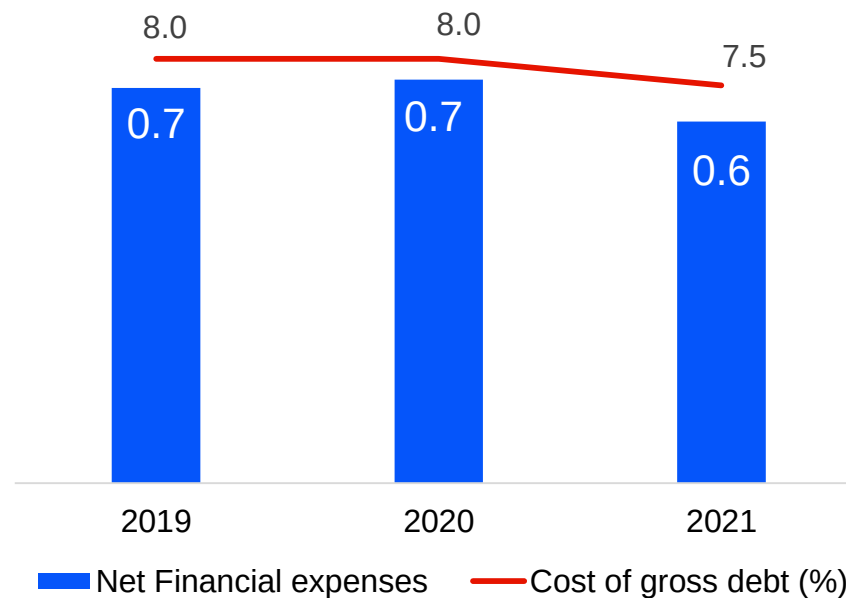
Net debt evolution 2019-21



Net debt breakdown (US\$ bn)



Net financial expenses on debt (US\$ bn)

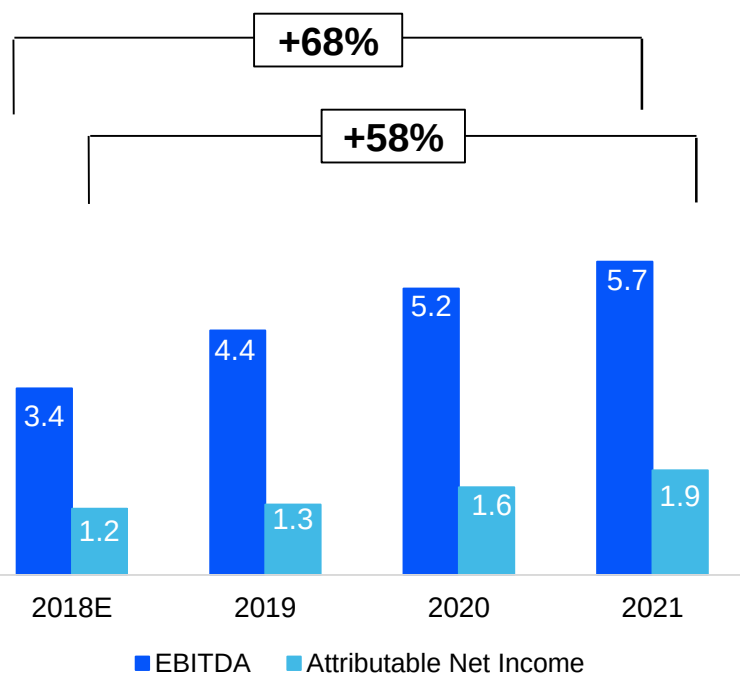


# Financial targets

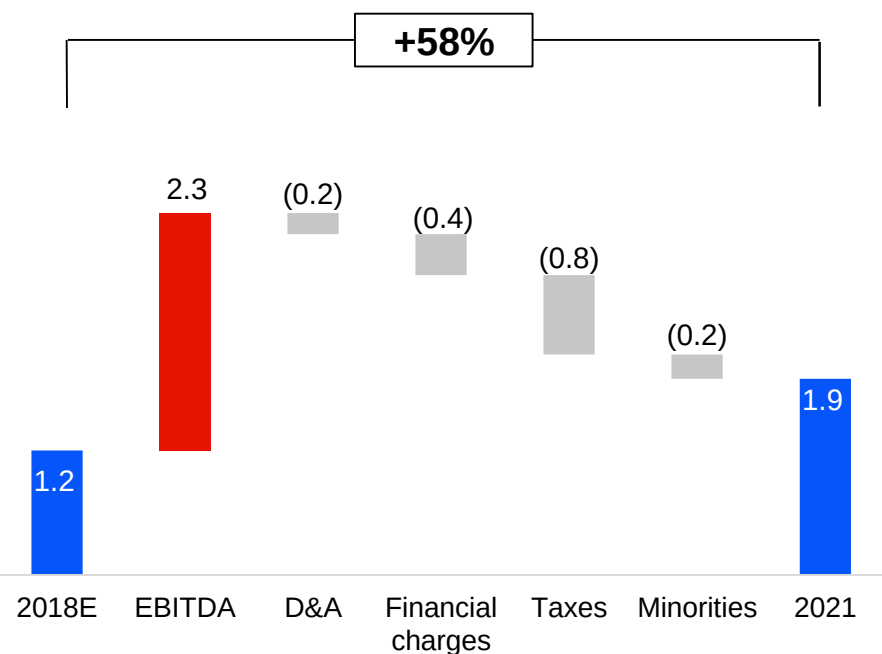
Guidance 2019-21



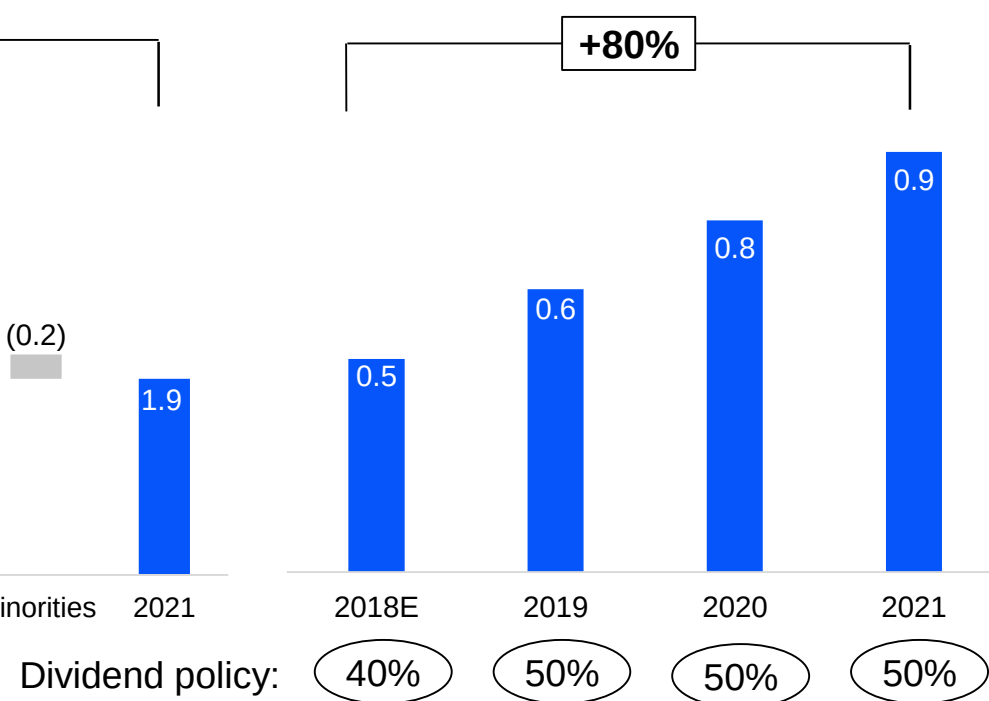
EBITDA and Net Income (US\$ bn)



Net Income evolution (US\$ bn)



Dividends paid (US\$ bn)



Solid EBITDA and Net Income with a 50% Dividend Policy along the period





# Closing remarks

# Closing remarks



1 Successful delivery in the period 2016-18

2 Enel Américas is now a stronger leader in the utilities sector in the Region

3 The Company is well positioned to face the energy transition and new opportunities in LatAm creating long term value

4 Financial targets reviewed upwards versus the previous plan

5 Relevant contribution to the people and communities where we operate with clear environmental, economic, and social goals



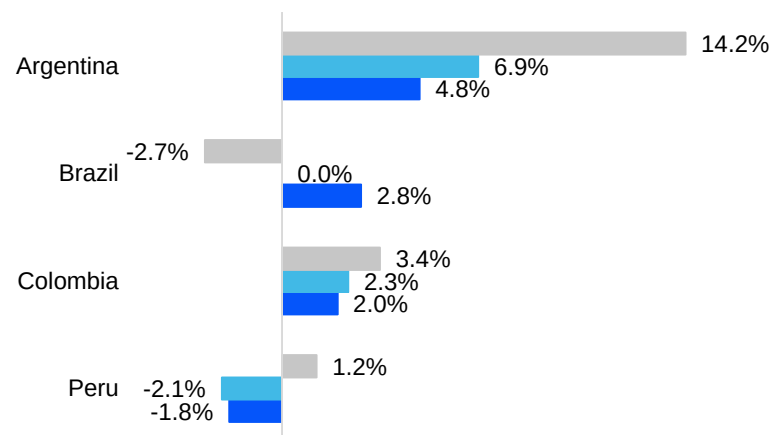
# Exhibits

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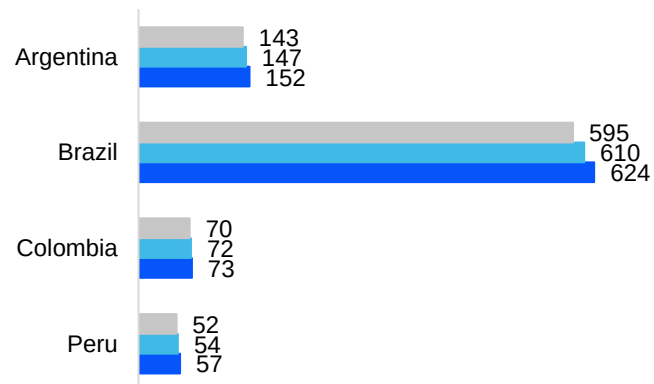
## Macro and energy scenario



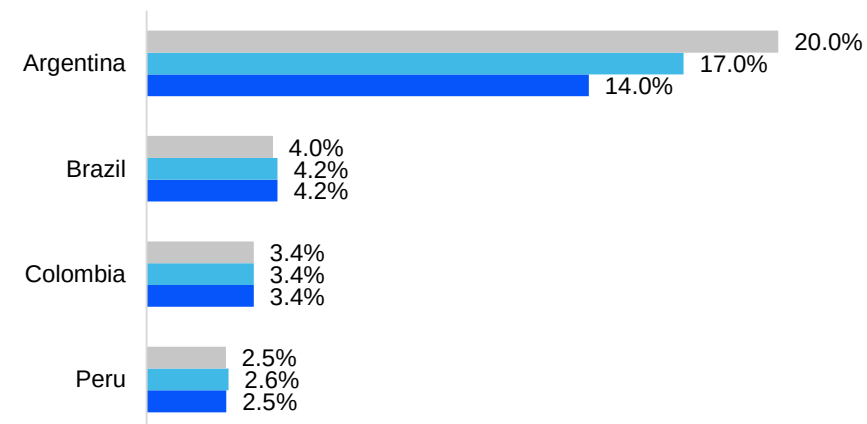
Local currency vs USD



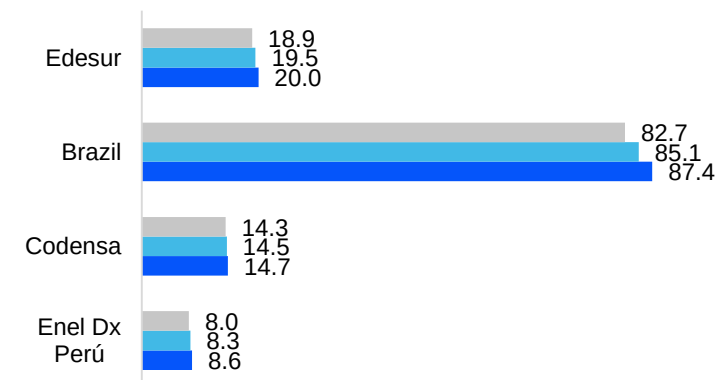
Energy demand (TWh)



CPI<sup>1</sup>



Enel Américas distributed energy (TWh)



■ 2019  
■ 2020  
■ 2021

# Exhibits

## Regulatory cycle of Distribution Companies

| Company       | Regulatory cycle | Next regulatory cycle |
|---------------|------------------|-----------------------|
| Edesur        | 5 years          | 2022                  |
| Enel Dx Ceará | 4 years          | 2019                  |
| Enel Dx Goiás | 4 years          | 2022                  |
| Enel Dx Rio   | 5 years          | 2023                  |
| Eletropaulo   | 4 - 5 years      | 2019 (3Q)             |
| Enel Codensa  | 5 years          | 2019 (1Q)             |
| Enel Dx Perú  | 4 years          | 2022                  |



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This presentation does not constitute an offer to sell any securities and is not soliciting an offer to buy any securities in any jurisdiction.

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Forward looking statements include, but are not limited to, information regarding: Enel Américas' business plans, Enel Américas' cost reduction plans, trends affecting Enel Américas' financial condition or results of operations including market trends in the electricity sector in Chile or elsewhere, supervision and regulation of the electricity sector in Chile or elsewhere, and the future effect of any changes in the laws and regulations applicable to Enel Américas' or its affiliates. The principal assumptions underlying these forecasts and targets relate to: Economic and Industry Conditions, Commercial Factors, Political/Governmental Factors, Operating Factors, and Competitive Factors.

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# Thank you.

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